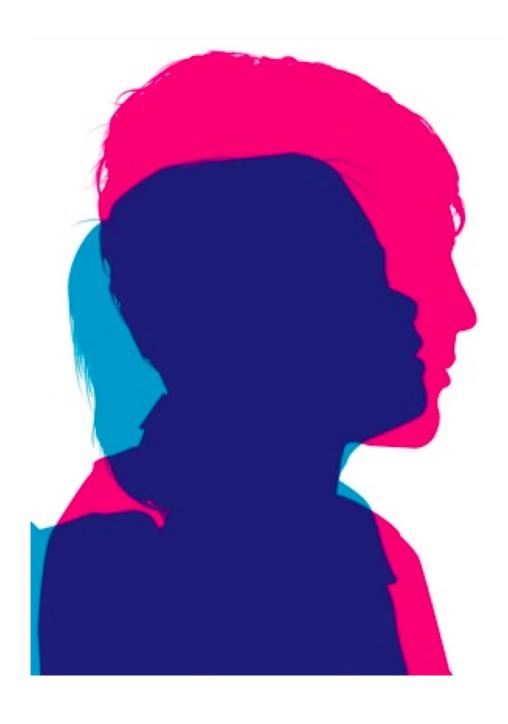
Level 5 Diploma in Leadership for the Children and Young People's Workforce — Early Years (Advanced Practice) (4227-12/99)



www.cityandguilds.com November 2017 Version 1.1

Qualification handbook for centres 600/8165/X Group B and C units (Optional)



About City & Guilds

City & Guilds is the UK's leading provider of vocational qualifications, offering over 500 awards across a wide range of industries, and progressing from entry level to the highest levels of professional achievement. With over 8500 centres in 100 countries, City & Guilds is recognised by employers worldwide for providing qualifications that offer proof of the skills they need to get the job done.

City & Guilds Group

The City & Guilds Group includes City & Guilds, ILM (the Institute of Leadership & Management, which provides management qualifications, learning materials and membership services), City & Guilds NPTC (which offers land-based qualifications and membership services), City & Guilds HAB (the Hospitality Awarding Body), and City & Guilds Centre for Skills Development. City & Guilds also manages the Engineering Council Examinations on behalf of the Engineering Council.

Equal opportunities

City & Guilds fully supports the principle of equal opportunities and we are committed to satisfying this principle in all our activities and published material. A copy of our equal opportunities policy statement is available on our website.

Copyright

The content of this document is, unless otherwise indicated, © The City and Guilds of London Institute and may not be copied, reproduced or distributed without prior written consent.

However, approved City & Guilds centres and learners studying for City & Guilds qualifications may photocopy this document free of charge and/or include a PDF version of it on centre intranets on the following conditions:

- centre staff may copy the material only for the purpose of teaching learners working towards a City & Guilds qualification, or for internal administration purposes
- learners may copy the material only for their own use when working towards a City & Guilds qualification

The Standard Copying Conditions (which can be found on our website) also apply.

Please note: National Occupational Standards are not © The City and Guilds of London Institute. Please check the conditions upon which they may be copied with the relevant Sector Skills Council.

Publications

City & Guilds publications are available from our website or from our Publications Sales department, using the contact details shown below.

Every effort has been made to ensure that the information contained in this publication is true and correct at the time of going to press. However, City & Guilds' products and services are subject to continuous development and improvement and the right is reserved to change products and services from time to time. City & Guilds cannot accept liability for loss or damage arising from the use of information in this publication.

City & Guilds

1 Giltspur Street

London EC1A 9DD

T +44 (0)844 543 0000

F +44 (0)20 7294 2413

www.cityandguilds.com centresupport@cityandguilds.com

Level 5 Diploma in Leadership for the Children and Young People's Workforce — Early Years (Advanced Practice) (4227-12/99)

November 2017 Version 1.1

www.cityandguilds.com

Qualification handbook for centres

City & Guilds

Believe you can



www.cityandguilds.com

Contents

1	Optional units (mandatory units in main handbook)	8
	Availability of units	8
	Structure of units	8
	Summary of optional units	8
Unit 035	Understand the speech, language and communication needs of children and young people with behavioural, social and emotional difficulties	12
Unit 082	Promote creativity and creative learning in young children	17
Unit 097	Support positive practice with children and young people with speech, langua and communication needs	ge 22
Unit 099	Work with parents, families and carers to support their children's speech, language and communication development	27
Unit 124	Promote children in early years settings acquiring a new language through immersion	32
Unit 147	Lead and manage a team within a health and social care or children and young people's setting	I 39
Unit 148	Develop professional supervision practice in health and social care or children young people's work settings	and 46
Unit 149	Develop and evaluate operational plans for own area of responsibility	53
Unit 150	Manage physical resources	57
Unit 151	Develop procedures and practice to respond to concerns and complaints	62
Unit 152	Recruitment and selection within health and social care or children and young people's settings	67
Unit 153	Facilitate the development of effective group practice in health and social care children and young people's settings	or 72
Unit 154	Facilitate coaching and mentoring of practitioners in health and social care or children and young people's settings	78
Unit 155	Manage induction in health and social care or children and young people's sett	ings 84
Unit 156	Facilitate change in health and social care or children and young people's setti	ngs 90
Unit 157	Manage an inter-professional team in a health and social care or children and young people's setting	97
Unit 158	Manage finance within own area of responsibility in health and social care or children and young people's settings	103
Unit 159	Manage quality in health and social care or children and young people's setting	gs 108
Unit 160	Leading provision for babies and young children	112
Unit 161	Develop provision for family support	117
Unit 162	Lead support for disabled children and young people and their carers	122
Unit 163	Support others to promote children's communication in an early years setting	127

Unit 164	Support others to promote children's mathematical development and problem				
	solving skills in an early years setting	133			
Unit 165	Support others to promote children's knowledge and understanding of the world				
	in an early years setting	138			
Unit 166	Support others to promote children's physical development in an early	years			
	setting	144			
Unit 167	Develop the environment for children and young people	149			
Unit 168	Undertake a research project within services for health and social care or children				
	and young people	152			
Unit 169	Support the use of assistive technology	157			
Unit 170	Explore models of disability	162			
Unit 637	Develop, maintain and use records and reports	166			
Unit 650	Understand professional management and leadership in health and social care or				
	children and young people's settings	170			
Unit 651	Appraise staff performance	175			
Unit 668	Provide information about health and social care or children and	young			
	people's services	181			
Appendix 1	Sources of general information	185			

1 Optional units (mandatory units in main handbook)

Availability of units

The Group B and Group C optional units for this qualification follow. The mandatory units are available in a separate document, entitled Level 5 Diploma in Leadership for the Children and Young People's Workforce – Early Years (Management/Advanced Practice) (4227-11/12/90/97), Qualification handbook for centres, Mandatory units.

All units may also be obtained from the centre resources section of the City & Guilds website.

The learning outcomes and assessment criteria are also viewable on the Register of Regulated Qualifications at http://register.ofqual.gov.uk/

Structure of units

The units in this qualification are written in a standard format and comprise the following:

- City & Guilds reference number
- unit accreditation number
- title
- level
- credit value
- unit aim
- relationship to NOS, other qualifications and frameworks
- endorsement by a sector or other appropriate body
- information on assessment
- learning outcomes which are comprised of a number of assessment criteria
- notes for quidance.

Summary of optional units

Optional Units Group B

City & Guilds unit number	SSC reference	Level	Title	Unit number	Credits
4227-082	CCLD 410	4	Promote creativity and creative learning in young children	A/601/0135	5
4227-147	LMCS LM1c	6	Lead and manage a team within a health and social care or children and young people's setting	H/602/3171	7

4227-148	CCLD 328	5	Develop professional supervision practice in health and social care or children and young people's work settings	M/602/3187	5
4227-149	MSC B1	5	Develop and evaluate operational plans for own area of responsibility	Y/600/9588	6
4227-150	MSC E8	4	Manage physical resources	K/600/9711	3
4227-151	LMCS E ₉	5	Develop procedures and practice to respond to concerns and complaints	J/602/2336	6
,227-152	LMCS A ₃	4	Recruitment and selection within health and social care or children and young people's settings	R/602/2338	3
4227-153	HSC 429	5	Facilitate the development of effective group practice in health and social care or children and young people's settings	Y/602/2339	6
4227-154	CCLD 429	5	Facilitate coaching and mentoring of practitioners in health and social care or children and young people's settings	L/602/2547	6
, ₂₂₇ -155	HSC 444	4	Manage induction in health and social care or children and young people's settings	T/602/2574	3
4227-156	LMC A ₂	5	Facilitate change in health and social care or children and young people's settings	F/602/2612	6
4227-157	LMC D ₃	6	Manage an inter-professional team in a health and social care or children and young people's setting	L/602/2743	7
4227-158	LMC E8	4	Manage finance within own area of responsibility in health and social care or children and young people's settings	T/602/2753	4
4227-159	LMC E ₃	5	Manage quality in health and social care or children and young people's settings	R/602/2758	5
4227-160	CCLD 403	5	Leading provision for babies and young children	J/602/3065	6
4227-161	CCLD 422	5	Develop provision for family support	K/602/3074	5
4227-162	CCLD 414	6	Lead support for disabled children and young people and their carers	M/602/2380	8
4227-163	CCLD 409	6	Support others to promote children's communication in an early years setting	F/602/2383	8
4227-164	CCLD 411	5	Support others to promote children's mathematical development and problem solving skills in an early years setting	A/602/2138	7

4227-165	CCLD 403	5	Support others to promote children's knowledge and understanding of the world in an early years setting	A/602/2141	7
4227-166	CCLD 403	5	Support others to promote children's physical development in an early years setting	L/602/2435	7
4227-167	CCLD 412	4	Develop the environment for children and young people	A/602/2415	4
4227-168	CCLD 420	5	Undertake a research project within services for health and social care or children and young people	J/602/3499	10
4227-169	Sensory Services	5	Support the use of assistive technology	H/601/5250	4
4227-170	Sensory Services 1	5	Explore models of disability	K/601/5251	5
4227-637	LM 502	4	Develop, maintain and use records and reports	A/504/2198	3
4227-650	LM 507	5	Understand professional management and leadership in health and social care or children and young people's settings	F/504/2218	6
4227-651	LM 508	5	Appraise staff performance	J/504/2219	5
4227-668	HSC 3073	3	Provide information about health and social care or children and young people's services	Y/504/2239	3

Optional Units Group C

City & Guilds unit number	SSC reference	Level	Title	Unit number	Credits
4227-035	CCLD 337	3	Understand the speech language and communication needs of children and young people with behavioural, social and emotional difficulties	M/601/2884	3
4227-097	CCLD 302	3	Support positive practice with children and young people with speech, language and communication needs	L/601/2861	4
4227-099	SLC G1	3	Work with parents, families and carers to support their children's speech, language and communication development	Y/601/2877	3
4227-124	CCLD 347	3	Promote children in early years settings acquiring a new language through immersion	K/601/3225	4

Total Qualification Time

Total Qualification Time (TQT) is the total amount of time, in hours, expected to be spent by a Learner to achieve a qualification. It includes both guided learning hours (which are listed separately) and hours spent in preparation, study and assessment.

Title and level	GLH	TQT	
Level 3 Certificate for Learning Support Practitioners	502	800	

Unit 035

Understand the speech, language and communication needs of children and young people with behavioural, social and emotional difficulties

Level: 3 Credit value: 3

UAN number: M/601/2884

Unit aim

This unit explores the way in which behaviour, social and emotional difficulties are linked with speech, language and communication and provides effective ways to support the speech, language and communication development of children and young people with behaviour, social and emotional difficulties.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- Understand the links between language, behaviour, emotional and social development difficulties
- 2. Understand how to support positive speech, language and communication development for children and young people with behavioural, emotional and social difficulties
- 3. Understand how to adapt strategies and approaches to behavioural, emotional and social development to meet speech, language and communication needs
- 4. Know how to work with others in order to support the speech, language and communication development of children and young people with behavioural, emotional and social development needs

Guided learning hours

It is recommended that **25** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit has some links to competencies from CCLD NOS Unit 337.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

communication needs of children and young people with behavioural, social and emotional

difficulties

Outcome 1 Understand the links between language, behaviour,

emotional and social development difficulties

Assessment Criteria

The learner can:

- 1.1 Explain why behaviour can be seen as a means of communication
- Explain, with examples, how speech, language and communication needs may affect behavioural, emotional and social development in children and young people
- 1.3 Review and report on relevant research about the incidence of speech, language and communication needs and behavioural, social and emotional difficulties in children and young people
- Describe the **range of behavioural**, emotional and social difficulties that children and young people may experience and how they can affect speech, language and communication development.

Additional Guidance

Range of behaviour may include:

- withdrawn or isolated
- disruptive and disturbing
- hyperactive and lacking concentration
- immature social skills
- challenging behaviours arising from other complex special needs
- emotional disorders
- conduct disorders/hyperkinetic disorders
- anxiety
- self-harm
- school phobia
- depression

communication needs of children and young people with behavioural, social and emotional

difficulties

Outcome 2 Understand how to support positive speech,

language and communication development for children and young people with behavioural,

emotional and social difficulties

Assessment Criteria

The learner can:

- 2.1 Identify key barriers to behavioural, social and emotional development that are experienced by children and young people with speech, language and communication needs
- 2.2 Explain effective strategies to overcome barriers to support the speech language and development of children and young people with behavioural, emotional and social difficulties
- 2.3 Explain how adapting adult language and interactions can support a child's behaviour, emotional, social skills, as well as support their communication development
- 2.4 Explain how positive changes to the communication environment can support communication development for children and young people with behavioural, emotional and social difficulties.

Additional Guidance

Positive changes may include:

- increased accessibility of the language used in behaviour management techniques
- ensuring children and young people understand verbal and written information
- clear visual support
- making rules, routines and boundaries clear, explicit and understandable.
- decreasing visual and auditory distractions
- increased staff awareness and skills
- ensuring approaches which support children to ask for clarification

communication needs of children and young people with behavioural, social and emotional

difficulties

Outcome 3 Be able to develop the environment to support

young children's creativity and creative learning

Assessment Criteria

- 3.1 Identify and explain current evidence based approaches to understanding children and young people's behaviour
- 3.2 Explain how setting wide strategies to promote positive behaviour and emotional and social development can be adapted to support children and young people with speech, language and communication needs
- 3.3 Explain, using examples, how individual strategies to promote positive behaviour and emotional and social development can be adapted to support children and young people with speech, language and communication needs.

communication needs of children and young people with behavioural, social and emotional

difficulties

Outcome 4 Be able to support the development of practice in

promoting young children's creativity and creative

learning within the setting

Assessment Criteria

- 4.1 Explain ways to work with parents and families in supporting children and young people's speech, language and communication needs that also promotes positive behaviour
- 4.2 Explain the roles of other professionals who may be involved in joint or integrated working to promote positive behaviour and emotional and social development needs of children and young people.

Unit 082 Promote creativity and creative learning in young children

Level: 4 Credit value: 5

UAN number: A/601/0135

Unit aim

The unit is designed to deepen knowledge and understanding of the importance of creativity and creative learning for young children and competence in promoting this in early years settings. The unit also encourages the learner to support change and improvement in practice.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the concepts of creativity and creative learning and how these affect all aspects of young children's learning and development
- 2. Be able to provide opportunities for young children to develop their creativity and creative learning
- 3. Be able to develop the environment to support young children's creativity and creative learning
- 4. Be able to support the development of practice in promoting young children's creativity and creative learning within the setting

Guided learning hours

It is recommended that **35** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

There are links with CCLD 410 Evaluate, assess and support children's creativity.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning Outcomes 2, 3 and 4 **must** be assessed in a real work environment Reflection on practice must form part of the assessment for this unit.

Unit o82 Promote creativity and creative learning in young children

cniid

Outcome 1 Understand the concepts of creativity and creative learning and how these affect all aspects of young

children's learning and development

Assessment Criteria

- 1.1 Analyse the differences between creative learning and creativity
- 1.2 Explain current theoretical approaches to creativity and creative learning in early childhood.
- 1.3 Critically analyse how creativity and creative learning can support young children's emotional, social, intellectual, communication and physical development.

Unit o82 Promote creativity and creative learning in young children

Outcome 2 Be able to provide opportunities for young children to develop their creativity and creative learning

Assessment Criteria

The learner can:

- 2.1 Demonstrate in own practice how to promote creativity and creative learning
- 2.2 Explain why young children require extended and unhurried periods of time to develop their creativity.

Additional Guidance

Promoting creativity and creative learning eg

- developing imagination and imaginative play
- traditional creative arts
- music, dance and movement
- areas of learning such as mathematics, problem solving and exploration
- ICT

Unit o82 Promote creativity and creative learning in young

children

Outcome 3 Be able to develop the environment to support

young children's creativity and creative learning

Assessment Criteria

- 3.1 Explain the features of an environment that supports creativity and creative learning.
- 3.2 Monitor and evaluate the effectiveness of aspects of the environment in supporting young children's creativity and creative learning.

Unit o82 Promote creativity and creative learning in young

children

Outcome 4 Be able to support the development of practice in

promoting young children's creativity and creative

learning within the setting

Assessment Criteria

- 4.1 Evaluate and reflect on own practice in promoting creativity and creative thinking
- 4.2 Support others to develop their practice in promoting creativity and creative learning
- 4.3 Develop a programme of change to the environment to enhance creativity and creative learning giving a justification and expected outcomes for each area of change.

Unit 097 Support positive practice with children and young people with speech, language and communication needs

Level: 3 Credit value: 4

UAN number: L/601/2861

Unit aim

The unit aims to ensure that practitioners work with children and young people at the centre of their practice and base their work on the strengths of the children and young people rather than their difficulties.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the concept of positive practice when working with children and young people with speech, language and communication needs
- 2. Know how to work alongside speech, language and communication specialists to use appropriate strategies and targets to support children and young people
- 3. Be able to place children and young people at the centre of professional practice when working with children and young with speech, language and communication needs
- 4. Understand how to work with others to support the social, emotional and cognitive needs of children and young people

Guided learning hours

It is recommended that **28** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

There are links to some of the competencies from CCLD Units 302, 306, 308, 312.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning Outcome 3 must be assessed in relation to a real work situation.

Unit 097 Support positive practice with children and young

people with speech, language and communication

needs

Outcome 1 Understand the concept of positive practice when

working with children and young people with speech, language and communication needs

Assessment Criteria

The learner can:

- 1.1 Explain how to recognise and build on the strengths of a child or young person by giving different examples of **positive strategies**
- 1.2 Compare the differences between strategies based on children and young people's strengths and abilities and those based around children's difficulties
- 1.3 Provide examples of how current research evidence supports positive practice.

Additional Guidance

Positive strategies may include:

- Adapting adult language
- Adapting the environment to support communication
- Modelling and expanding the child or young persons language
- Demonstrating specific communication behaviours
- Facilitating communication between children and young people
- Providing time and supported opportunities to communicate
- Supporting and developing confidence and self-esteem

Unit 097 Support positive practice with children and young people with speech, language and communication needs

Outcome 2 Know how to work alongside speech, language and

communication specialists to use appropriate

strategies and targets to support children and young

people

Assessment Criteria

- 2.1 Identify and describe the different strategies and targets that can support children and young people's speech, language and communication needs
- 2.2 Explain the process of how supportive strategies are selected and implemented to support children and young people's speech, language and communication needs
- 2.3 Explain own role in the process of how targets are set, monitored and evaluated along with specialist
- 2.4 Compare different examples of how strategies and targets have been used to support children and young people with speech, language and communication needs.

Unit 097 Support positive practice with children and young

people with speech, language and communication

needs

Outcome 3 Be able to place children and young people at the

centre of professional practice when working with children and young with speech, language and

communication needs

Assessment Criteria

The learner can:

- 3.1 Review and identify the particular issues and implications of work setting for children and young people's speech, language and communication
- 3.2 Demonstrate ways to adapt and modify own communication, resources and tasks to support children and young people's speech, language and communication
- 3.3 Demonstrate effective ways to find out the views of children and young people and take them into account in planning and delivering practice.

Additional Guidance

Resources and tasks may include:

- Everyday activities within the work setting
- Specific resources or activities within, for example a curriculum
- Daily routines within the setting
- Published resources; written information

Unit 097 Support positive practice with children and young people with speech, language and communication

needs

Outcome 4 Understand how to work with others to support the

social, emotional and cognitive needs of children

and young people

Assessment Criteria

- 4.1 Explain how speech, language and communication needs can affect social, emotional and cognitive development in children and young people
- 4.2 Explain how social, emotional and cognitive needs can affect children and young people's speech, language and communication
- 4.3 Review and report on the roles of other professionals in supporting children and young people and explain how to access additional support.

Unit 099 Work with parents, families and carers to support their children's speech, language and communication development

Level: 3 Credit value: 3

UAN number: Y/601/2877

Unit aim

To develop the ability of those working with children and young people to work in partnership with parents to support their child's speech, language and communication development.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the importance of parental support for the development of speech, language and communication
- 2. Be able to work in partnership with parents to support their child's speech, language and communication development
- 3. Be able to support parents to use activities and approaches to support their child's speech, language and communication development
- 4. Understand the importance of working in partnership with parents of children with speech, language and communication needs and relevant professional agencies

Guided learning hours

It is recommended that 23 hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to the Speech, Language and communication framework:

Universal: G1, G2

Enhanced: C2, E4, G1, G2, G3, G4.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning Outcome 3 and part of Learning Outcome 4 must be assessed in real work situations.

their children's speech, language and

communication development

Outcome 1 Understand the importance of parental support for

the development of speech, language and

communication

Assessment Criteria

- Outline the nature of the parent/child relationship at key stages of a child's life in relation to speech, language and communication
- 1.2 Explain the influences of different parenting styles on speech, language and communication development
- 1.3 Explain how supporting effective speech, language and communication between parents and children could influence their relationship and overall development at home.

their children's speech, language and

communication development

Outcome 2 Be able to work in partnership with parents to

support their child's speech, language and

communication development

Assessment Criteria

- 2.1 Explain issues and challenges for parents which may influence how they support their child's speech, language and communication development
- 2.2 Support parents to understand their valuable role in supporting their child's speech, language and communication development
- 2.3 Explain a range of ways to work with parents to support their child's speech, language and communication development
- 2.4 Demonstrate ways on how to develop and maintain a parent's confidence in supporting their child's speech, language and communication development.

their children's speech, language and

communication development

Outcome 3 Be able to support parents to use activities and

approaches to support their child's speech, language

and communication development

Assessment Criteria

- 3.1 Provide parents with appropriate advice and sources of information to support their child's speech, language and communication development.
- 3.2 Explain ways to support parents in how to use activities and approaches to support their child's speech, language and communication development
- 3.3 Evaluate the ways in which own role can be effective in supporting parents to support their children's speech, language and communication development.

their children's speech, language and

communication development

Outcome 4 Understand the importance of working in

partnership with parents of children with speech, language and communication needs and relevant

professional agencies

Assessment Criteria

- 4.1 Explain why it is important to be able to work in partnership with parents of children with SLCN
- 4.2 Identify useful sources of information and relevant organisations and services to support parents of children who have SLCN
- 4.3 Explain the importance of partnership working across professionals, agencies and parents when supporting children with SLCN.

Level: 3 Credit value: 4

UAN number: K/601/3225

Unit aim

The purpose of this unit is to enable the learner to acquire the knowledge, understanding and skills to support children in early years settings to acquire a new language through immersion.

Learning outcomes

There are six learning outcomes to this unit. The learner will:

- 1. Understand the needs of children and families within a new language learning environment
- 2. Be able to implement the immersion method within the child care setting
- 3. Be able to plan the environment to promote children's immersion language acquisition
- 4. Be able to support the acquisition of language skills that children need to speak a new language
- 5. Be able to review and evaluate the effectiveness of immersion language development within the setting
- 6. Be able to evaluate own contribution to children's language development

Guided learning hours

It is recommended that **29** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to CCLD 347.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning Outcomes 2, 3, 4 and 5 must be assessed in real work environment.

Outcome 1 Understand the needs of children and families within a new language learning environment

Assessment Criteria

- 1.1 Explain how the immersion method relates to the legal, policy and practice frameworks that are relevant for language acquisition in the country of the setting
- 1.2 Explain the importance of sharing information with carers and involving them in the child's immersion language development
- 1.3 Explain what is meant by recognising and valuing cultures and why it is important to demonstrate to families that you value diversity
- 1.4 Explain why it is important to recognise and value a child's right to use their language of choice
- 1.5 Explain ways in which communication issues with families might be addressed.

Outcome 2 Be able to implement the immersion method within

the child care setting

Assessment Criteria

- 2.1 Explain the stages of language immersion
- 2.2 Pronounce the immersion language clearly and accurately
- 2.3 Respond appropriately to children according to the stage of their immersion language acquisition
- 2.4 Demonstrate methods for supporting children to acquire the immersion language through play and active learning
- 2.5 Use verbal and non-verbal communication to encourage and reassure children in a new language environment.

Unit 124 Promote children in early years settings acquiring

a new language through immersion

Outcome 3 Be able to plan the environment to promote

children's immersion language acquisition

Assessment Criteria

The learner can:

- 3.1 Outline the **factors** that create an environment conducive to immersion language acquisition
- Plan and provide activities where individual children have opportunities to use the immersion language with other children
- 3.3 Provide individual activities where children are able to experiment with sounds and language.

Additional Guidance

Factors including:

• Oral and visual

Outcome 4 Be able to support the acquisition of language skills

that children need to speak a new language

Assessment Criteria

- 4.1 Explain how verbal interactions between adults in the setting might influence the children's acquisition of the language
- 4.2 Encourage children to use the immersion language including verbal interaction with practitioners and others
- 4.3 Demonstrate how literacy skills in the immersion language are supported and developed.

Unit 124 Promote children in early years settings acquiring

a new language through immersion

Outcome 5 Be able to review and evaluate the effectiveness of

immersion language development within the setting

Assessment Criteria

The learner can:

- 5.1 Work with others to define the baseline at which each child operates linguistically
- 5.2 Observe and record the child's language development during play activities including incidental use of the immersion language
- 5.3 Work with others to review a child's immersion language development to plan for progression
- 5.4 Share information of the child's immersion language development with carers following work setting processes
- 5.5 Work with others to review and evaluate the effectiveness of the language environment of the setting in promoting language acquisition through immersion.

Additional Guidance

Others could include

- Parents
- Carers
- Guardians
- Professionals
- Multi-disciplinary teams
- Colleagues

Carers could include:

- Parents
- Family members
- Paid carers

Unit 124 Promote children in early years settings acquiring

a new language through immersion

Outcome 6 Be able to evaluate own contribution to children's

language development

Assessment Criteria

- 6.1 Reflect on how own working practice has contributed to children's development within the immersion language
- 6.2 Adapt own practice to meet the needs of individual children.

Unit 147 Lead and manage a team within a health and social care or children and young people's setting

Level: 6
Credit value: 7

UAN number: H/602/3171

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills required to lead and manage a team in a health and social care or children and young people's setting.

Learning outcomes

There are **six** learning outcomes to this unit. The learner will:

- 1. Understand the features of effective team performance within a health and social care or children and young people's setting
- 2. Be able to support a positive culture within the team for a health and social care or children and young people's setting
- 3. Be able to support a shared vision within the team for a health and social care or children and young people's setting
- 4. Be able to develop a plan with team members to meet agreed objectives for a health and social care or children and young people's setting
- 5. Be able to support individual team members to work towards agreed objectives in a health and social care or children and young people's setting
- 6. Be able to manage team performance in a health and social care or children and young people's setting

Guided learning hours

It is recommended that **46** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards (if appropriate)

This unit is linked to the LMCS A1, B1 CCLD 413, 425.

Support of the unit by a sector or other appropriate body (if required)

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

This unit must be assessed in accordance with Skills for Care and Development's Assessment Principles.

Learning outcomes 2, 3, 4, 5 and 6 must be assessed in the work setting.

Unit 147 Lead and manage a team within a health and social care or children and young people's setting

Outcome 1 Understand the features of effective team

performance within a health and social care or

children and young people's setting

Assessment Criteria

- 1.1 Explain the features of effective team performance
- 1.2 Identify the challenges experienced by developing teams
- 1.3 Identify the challenges experienced by established teams
- 1.4 Explain how challenges to effective team performance can be overcome
- 1.5 Analyse how different management styles may influence outcomes of team performance
- 1.6 Analyse methods of developing and maintaining:
 - trust
 - accountability
- 1.7 Compare methods of addressing conflict within a team

Unit 147 Lead and manage a team within a health and

social care or children and young people's setting

Outcome 2 Be able to support a positive culture within the team

for a health and social care or children and young

people's setting

Assessment Criteria

- 2.1 Identify the components of a positive culture within own team
- 2.2 Demonstrate how own practice supports a positive culture in the team
- 2.3 Use systems and processes to support a positive culture in the team
- 2.4 Encourage creative and innovative ways of working within the team.

Unit 147 Lead and manage a team within a health and

social care or children and young people's setting

Outcome 3 Be able to support a shared vision within the team

for a health and social care or children and young

people's setting

Assessment Criteria

The learner can:

- 3.1 Identify the factors that influence the vision and strategic direction of the team
- 3.2 Communicate the vision and strategic direction to team members
- 3.3 Work with others to promote a shared vision within the team
- 3.4 Evaluate how the vision and strategic direction of the team influences team practice.

Additional Guidance

Others may include:

- Workers / Practitioners
- Carers
- · Significant others
- Other professionals
- People who use services

Unit 147 Lead and manage a team within a health and social care or children and young people's setting

Outcome 4 Be able to develop a plan with team members to

meet agreed objectives for a health and social care or children and young people's setting

Assessment Criteria

- 4.1 Identify team objectives
- 4.2 Analyse how the skills, interests, knowledge and expertise within the team can meet agreed objectives
- 4.3 Facilitate team members to actively participate in the planning process
- 4.4 Encourage sharing of skills and knowledge between team members
- 4.5 Agree roles and responsibilities with team members.

Unit 147 Lead and manage a team within a health and

social care or children and young people's setting

Outcome 5 Be able to support individual team members to work towards agreed objectives in a health and social care

or children and young people's setting

Assessment Criteria

- 5.1 Set personal work objectives with team members based on agreed objectives
- 5.2 Work with team members to identify opportunities for development and growth
- 5.3 Provide advice and support to team members to make the most of identified development opportunities
- 5.4 Use a solution focused approach to support team members to address identified challenges.

Unit 147 Lead and manage a team within a health and

social care or children and young people's setting

Outcome 6 Be able to manage team performance in a health

and social care or children and young people's

setting

Assessment Criteria

- 6.1 Monitor and evaluate progress towards agreed objectives
- 6.2 Provide feedback on performance to:
 - the individual
 - the team
- 6.3 Provide recognition when individual and team objectives have been achieved
- 6.4 Explain how team members are managed when performance does not meet requirements.

Unit 148 Develop professional supervision practice in health and social care or children and young people's work settings

Level: 5 Credit value: 5

UAN number: M/602/3187

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills required to undertake professional supervision of others.

Learning outcomes

There are six learning outcomes to this unit. The learner will:

- 1. Understand the purpose of professional supervision in health and social care or children and young people's work settings
- 2. Understand how the principles of professional supervision can be used to inform performance management in health and social care or children and young people's work settings
- 3. Be able to undertake the preparation for professional supervision with supervisees in health and social care or children and young people's work settings
- 4. Be able to provide professional supervision in health and social care or children and young people's work settings
- 5. Be able to manage conflict situations during professional supervision in health and social care or children and young people's work settings
- 6. Be able to evaluate own practice when conducting professional supervision in health and social care or children and young people's work settings

Guided learning hours

It is recommended that **39** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to LMCS A1, B1, HSC 41, 43, 45 CCLD 328, 427.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcomes 3, 4, 5 and 6 must be assessed in the work setting.

Unit 148 Develop professional supervision practice in

health and social care or children and young

people's work settings

Outcome 1 Understand the purpose of professional supervision

in health and social care or children and young

people's work settings

Assessment Criteria

The learner can:

- 1.1 Analyse the principles, scope and purpose of professional supervision
- 1.2 Outline theories and models of professional supervision
- 1.3 Explain how the requirements of legislation, codes of practice and agreed ways of working influence professional supervision
- 1.4 Explain how findings from research, critical reviews and inquiries can be used within professional supervision
- 1.5 Explain how professional supervision can protect the:
 - Individual
 - Supervisor
 - Supervisee.

Additional Guidance

Agreed ways of working will include policies and procedures where these exist.

An **individual** is someone accessing care or support.

Unit 148 Develop professional supervision practice in health and social care or children and young

people's work settings

Outcome 2 Understand how the principles of professional

supervision can be used to inform performance management in health and social care or children

and young people's work settings

Assessment Criteria

- 2.1 Explain the performance management cycle
- 2.2 Analyse how professional supervision supports performance
- 2.3 Analyse how performance indicators can be used to measure practice.

Unit 148 Develop professional supervision practice in

health and social care or children and young

people's work settings

Outcome 3 Be able to undertake the preparation for

professional supervision with supervisees in health and social care or children and young people's work

settings

Assessment Criteria

- 3.1 Explain factors which result in a power imbalance in professional supervision
- 3.2 Explain how to address power imbalance in own supervision practice
- 3.3 Agree with supervisee confidentiality, boundaries, roles and accountability within the professional supervision process
- 3.4 Agree with supervisee the frequency and location of professional supervision
- 3.5 Agree with supervisee sources of evidence that can be used to inform professional supervision
- 3.6 Agree with supervisee actions to be taken in preparation for professional supervision.

Unit 148 Develop professional supervision practice in health and social care or children and young people's work settings

Outcome 4 Be able to provide professional supervision in health

and social care or children and young people's work

settings

Assessment Criteria

- 4.1 Support supervisees to reflect on their practice
- 4.2 Provide positive feedback about the achievements of the supervisee
- 4.3 Provide constructive feedback that can be used to improve performance
- 4.4 Support supervisees to identify their own development needs
- 4.5 Review and revise professional supervision targets to meet the identified objectives of the work setting
- 4.6 Support supervisees to explore different methods of addressing challenging situations
- 4.7 Record agreed supervision decisions.

Unit 148 Develop professional supervision practice in

health and social care or children and young

people's work settings

Outcome 5 Be able to manage conflict situations during

professional supervision in health and social care or

children and young people's work settings

Assessment Criteria

- 5.1 Give examples from own practice of managing conflict situations within professional supervision
- 5.2 Reflect on own practice in managing conflict situations experienced during professional supervision process.

Unit 148 Develop professional supervision practice in

health and social care or children and young

people's work settings

Outcome 6 Be able to evaluate own practice when conducting

professional supervision in health and social care or

children and young people's work settings

Assessment Criteria

- 6.1 Gather feedback from supervisee/s on own approach to supervision process
- 6.2 Adapt approaches to own professional supervision in light of feedback from supervisees and others.

Unit 149 Develop and evaluate operational plans for own area of responsibility

Level: 5 Credit value: 6

UAN number: Y/600/9588

Unit aim

This unit helps learners to develop, implement, monitor and review operational plans for own area of responsibility.

Learning outcomes

There are three learning outcomes to this unit. The learner will:

- 1. Be able to align objectives of own area of responsibility with those of own organisation
- 2. Be able to implement operational plans in own area of responsibility
- 3. Be able to monitor and evaluate operational plans in own area of responsibility

Guided learning hours

It is recommended that **25** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to MSC B1: Develop and implement operational plans for your area of responsibility.

Support of the unit by a sector or other appropriate body (if required)

This unit is endorsed by Skills for Care and Development and Management Standards Centre.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Unit 149 Develop and evaluate operational plans for own

area of responsibility

Outcome 1 Be able to align objectives of own area of

responsibility with those of own organisation

Assessment Criteria

- 1.1 Identify operational objectives within own area of responsibility
- 1.2 Analyse objectives of own area of responsibility in relation to those of own organisation

Unit 149 Develop and evaluate operational plans for own

area of responsibility

Outcome 3 Be able to implement operational plans in own area

of responsibility

Assessment Criteria

- 2.1 Assess risks associated with operational plans and include contingency arrangements
- 2.2 Identify support from relevant stakeholders
- 2.3 Implement operational plan within own area of responsibility.

Unit 149 Develop and evaluate operational plans for own

area of responsibility

Outcome 3 Be able to monitor and evaluate operational plans in

own area of responsibility

Assessment Criteria

- 3.1 Monitor procedures within the operational plan
- 3.2 Evaluate operational plans and implement any necessary actions.

Level: 4
Credit value: 3

UAN number: K/600/9711

Unit aim

This unit will ensure that learners are able to identify, obtain, manage and review the use of physical resources. The unit also ensures learners are able to take the environmental impact of resource use into consideration.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the importance of sustainability when using physical resources
- 2. Be able to identify resource requirements for own area of responsibility
- 3. Be able to obtain required resources for own area of responsibility
- 4. Be able to monitor and review the quality and usage of resources in own area of responsibility

Guided learning hours

It is recommended that **25** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

MSC E8 Manage physical resources.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skill for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Outcome 1 Understand the importance of sustainability when using physical resources

Assessment Criteria

- 1.1 Explain the importance of using sustainable resources
- 1.2 Explain the potential impact of resource use on the environment
- 1.3 Explain how to use resources effectively and efficiently
- 1.4 Describe actions one can take to minimise any adverse environmental impact of using physical resources.

Outcome 2 Be able to identify resource requirements for own area of responsibility

Assessment Criteria

- 2.1 Consult with colleagues to identify their planned activities and corresponding resource needs
- 2.2 Evaluate past resource use to inform expected future demand
- 2.3 Identify resource requirements for own area of responsibility.

Outcome 3 Be able to obtain required resources for own area of responsibility

Assessment Criteria

- 3.1 Submit a business case to procure required resources
- 3.2 Review and agree required resources with relevant individuals
- 3.3 Explain an organisation's processes for procuring agreed resources

Outcome 4 Be able to monitor and review the quality and usage of resources in own area of responsibility

Assessment Criteria

- 4.1 Monitor the quality of resources against required specifications
- 4.2 Identify differences between actual and planned use of resources and take corrective action
- 4.3 Analyse the effectiveness and efficiency of resource use in own area of responsibility
- 4.4 Make recommendations to improve the effectiveness and efficiency of resource use.

Unit 151 Develop procedures and practice to respond to concerns and complaints

Level: 5 Credit value: 6

UAN number: J/602/2336

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills required to developing, implementing and reviewing procedures and practices to address concerns and complaints. It covers the relevant regulatory requirements, codes of practice and relevant guidance, and analyses the impact of these on service provision.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the regulatory requirements, codes of practice and relevant guidance for managing concerns and complaints
- 2. Be able to develop procedures to address concerns and complaints
- 3. Be able to lead the implementation of procedures and practice for addressing concerns and complaints
- 4. Be able to review the procedures and practices for addressing concerns and complaints

Guided learning hours

It is recommended that **40** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to LMCS E9.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning outcomes 2, 3 and 4 must be assessed in the work setting.

Unit 151 Develop procedures and practice to respond to

concerns and complaints

Outcome 1 Understand the regulatory requirements, codes of

practice and relevant guidance for managing

concerns and complaints

Assessment Criteria

- 1.1 Identify the regulatory requirements, codes of practice and relevant guidance for managing concerns and complaints in own area of work
- 1.2 Analyse how regulatory requirements, codes of practice and relevant guidance for managing concerns and complaints affect service provision within own area of work.

Unit 151 Develop procedures and practice to respond to concerns and complaints

Outcome 2 Be able to develop procedures to address concerns and complaints

Assessment Criteria

The learner can:

- 2.1 Explain why individuals might be reluctant to raise concerns and make complaints
- 2.2 Outline steps that can be taken to encourage individuals to raise concerns or complaints
- 2.3 Work with others in the development of procedures to address concerns and complaints
- 2.4 Ensure information on how to raise concerns and make complaints is available in accessible formats
- 2.5 Review the procedures that have been developed against regulatory requirements, codes of practice and relevant guidance.

Additional Guidance

Others may include:

- Workers / Practitioners
- Carers
- Significant others
- Other professionals
- People who use services

Unit 151 Develop procedures and practice to respond to

concerns and complaints

Outcome 3 Be able to lead the implementation of procedures

and practice for addressing concerns and complaints

Assessment Criteria

- 3.1 Promote a person centred approach to addressing concerns and complaints
- 3.2 Ensure that others are informed about the procedure for raising concerns or making complaints
- 3.3 Use supervision to support workers to recognise and address concerns and complaints.
- 3.4 Implement systems and procedures which address concerns and complaints and fully inform the complainant of the outcome within agreed time frames.

Unit 151 Develop procedures and practice to respond to

concerns and complaints

Outcome 4 Be able to review the procedures and practices for

addressing concerns and complaints

Assessment Criteria

- 4.1 Monitor the use of systems for addressing concerns and complaints
- 4.2 Evaluate the effectiveness of systems for addressing concerns and complaints
- 4.3 Involve others in the review of procedures and practices for addressing concerns and complaints.
- 4.4 Show how own management practice has provided a culture where the organisation can learn from concerns and complaints
- 4.5 Demonstrate how recommendations from concern and complaint investigations have been used to improve the quality of service.

Unit 152 Recruitment and selection within health and social care or children and young people's settings

Level: 4 Credit value: 3

UAN number: R/602/2338

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills required to recruit and select in health and social care or children's and young people's settings.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the recruitment and selection processes in health and social care or children and young people's settings
- 2. Be able to contribute to the recruitment process in health and social care or children's and young people's settings
- 3. Be able to participate in the selection process in health and social care or children's and young people's settings
- 4. Be able to evaluate the recruitment and selection processes in health and social care or children's and young people's settings

Guided learning hours

It is recommended that **26** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to LMCS A₃, HSC 444, CCLD 333, MSC D₃, D₄, D₅.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning outcomes 2, 3, and 4 must be assessed in the work setting.

Unit 152 Recruitment and selection within health and social care or children and young people's settings

Outcome 1 Understand the recruitment and selection processes

in health and social care or children and young

people's settings

Assessment Criteria

The learner can:

- 1.1 Explain the impact on selection and recruitment processes, in own setting, of:
 - Legislative requirements
 - Regulatory requirements
 - Professional codes
 - Agreed ways of working
- 1.2 Explain circumstances when it is necessary to seek specialist expertise in relation to recruitment and selection
- 1.3 Analyse how serious case reviews and inquiries have contributed to the establishment of policies and procedures within recruitment which safeguard vulnerable adults, children and young people.

Additional Guidance

Agreed ways of working will include policies and procedures where these exist.

Unit 152 Recruitment and selection within health and

social care or children and young people's settings

Outcome 2 Be able to contribute to the recruitment process in

health and social care or children's and young

people's settings

Assessment Criteria

The learner can:

- 2.1 Review job descriptions and person specifications to meet work setting objectives
- 2.2 Work with others to establish the criteria that will be used in the recruitment and selection process
- 2.3 Work with others to establish the methods that will be used in the recruitment and selection process
- 2.4 Involve individuals in the recruitment process.

Additional Guidance

Others may include:

- Human resource personnel
- Workers / Practitioners
- Carers
- Significant others

Individual is someone accessing care or support.

Recruitment process can include consultation or practical involvement in the process.

Unit 152 Recruitment and selection within health and

social care or children and young people's settings

Outcome 3 Be able to participate in the selection process in

health and social care or children's and young

people's settings

Assessment Criteria

- 3.1 Use agreed methods to assess candidates
- 3.2 Use agreed criteria to select candidates
- 3.3 Communicate the outcome of the selection process according to the policies and procedures of own setting.

Unit 152 Recruitment and selection within health and

social care or children and young people's settings

Outcome 4 Be able to evaluate the recruitment and selection

processes in health and social care or children's and

young people's settings

Assessment Criteria

- 4.1 Evaluate the recruitment and selection methods and criteria used in own setting
- 4.2 Recommend changes for improvement to recruitment and selection processes in own setting.

Unit 153 Facilitate the development of effective group practice in health and social care or children and young people's settings

Level: 5 Credit value: 6

UAN number: Y/602/2339

Unit aim

This purpose of this unit is assess the learner's knowledge, understanding and skills required to facilitate groups, support individuals' rights within the group process and enable groups to deal with conflicts.

Learning outcomes

There are **five** learning outcomes to this unit. The learner will:

- Understand how groups develop and function in health and social care or children and young people's work settings
- 2. Be able to create a climate that facilitates effective groups in health and social care or children and young people's work settings
- 3. Be able to facilitate a group in health and social care or children and young people's work settings
- 4. Be able to enhance learning through the constructive use of power, authority and influence in group work in health and social care or children and young people's work settings
- 5. Be able to monitor and review the work of a group in health and social care or children and young people's work settings

Guided learning hours

It is recommended that 42 hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to AG27 HSC 429 LDSS 418.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcomes 2, 3, 4 and 5 must be assessed in the work setting.

practice in health and social care or children and

young people's settings

Outcome 1 Understand how groups develop and function in

health and social care or children and young

people's work settings

Assessment Criteria

- 1.1 Analyse the impact of theories and models on group work practice
- 1.2 Explain how to form and maintain a cohesive and effective group
- 1.3 Explain how different facilitation styles may influence
 - Group dynamics
 - Lifecycle of the group
 - Group outcomes
 - Development of roles within the group
- 1.4 Explain why it is important to be clear about the purpose and desired outcomes for the group
- 1.5 Analyse the importance of participant engagement in achieving group outcomes.

practice in health and social care or children and

young people's settings

Outcome 2 Be able to create a climate that facilitates effective

groups in health and social care or children and

young people's work settings

Assessment Criteria

- 2.1 Evaluate methods that may be utilised in facilitating groups
- 2.2 Prepare an environment that is conducive to the functioning of the group
- 2.3 Work with a group/s to agree acceptable group and individual behaviour
- 2.4 Work with a group to negotiate and agree tasks, desired outcomes and ways of working.

practice in health and social care or children and

young people's settings

Outcome 3 Be able to facilitate a group in health and social care

or children and young people's work settings

Assessment Criteria

- 3.1 Use a range of methods to accommodate different learning styles within the group
- 3.2 Provide a group experience where participants are engaged and stimulated
- 3.3 Intervene effectively in a group session to improve the learning process.

practice in health and social care or children and

young people's settings

Outcome 4 Be able to enhance learning through the

constructive use of power, authority and influence in group work in health and social care or children and

young people's work settings

Assessment Criteria

The learner can:

- 4.1 Demonstrate inclusive practice when facilitating groups
- 4.2 Support consensus and manage conflict within a group
- 4.3 Explain how to challenge excluding or discriminatory behaviour
- 4.4 Demonstrate how to manage diverse group behaviours
- 4.5 Explain when to refer issues and areas of concern.

Additional Guidance

Conflict may include:

- negative comments
- disagreements
- discrimination
- power imbalance
- threats
- body language
- non compliance

practice in health and social care or children and

young people's settings

Outcome 5 Be able to monitor and review the work of a group in

health and social care or children and young

people's work settings

Assessment Criteria

- 5.1 Work with a group to agree monitoring and review processes
- 5.2 Implement systems and processes to monitor and review the progress of a group
- 5.3 Assess the effectiveness of a group in relation to identified outcomes
- 5.4 Reflect on strengths and areas for development in own practice of facilitating groups.

Unit 154 Facilitate coaching and mentoring of practitioners in health and social care or children and young people's settings

Level: 5 Credit value: 6

UAN number: L/602/2547

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills to support coaching and mentoring of practitioners in health and social care or children and young people's settings. It includes the ability to understand the benefits of coaching and mentoring and to plan implement and evaluate the impact of coaching and mentoring in the work setting.

Learning outcomes

There are **five** learning outcomes to this unit. The learner will:

- 1. Understand the benefits of coaching and mentoring practitioners in health and social care or children and young people's settings
- 2. Be able to promote coaching and mentoring of practitioners in health and social care or children and young people's settings
- 3. Be able to identify the coaching and mentoring needs of practitioners in health and social care or children and young people's settings
- 4. Be able to implement coaching and mentoring activities in health and social care or children and young people's settings p
- 5. Be able to review the outcomes of coaching and mentoring in health and social care or children and young people's settings

Guided learning hours

It is recommended that 43 hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to ENTO CM20, CCLD 429.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcomes 2, 3, 4 and 5 must be assessed in the work setting.

Unit 154 Facilitate coaching and mentoring of practitioners in health and social care or children and young

people's settings

Outcome 1 Understand the benefits of coaching and mentoring

practitioners in health and social care or children

and young people's settings

Assessment Criteria

- 1.1 Analyse the differences between coaching and mentoring
- 1.2 Explain circumstances when coaching would be an appropriate method of supporting learning at work
- 1.3 Explain circumstances when mentoring would be an appropriate method of supporting learning at work
- 1.4 Explain how coaching and mentoring complement other methods of supporting learning
- 1.5 Analyse how coaching and mentoring at work can promote the business objectives of the work setting
- 1.6 Evaluate the management implications of supporting coaching and mentoring in the work setting
- 1.7 Explain how coaching and mentoring in the work setting can contribute to a learning culture
- 1.8 Explain the importance of meeting the learning needs of coaches and mentors.

Unit 154 Facilitate coaching and mentoring of practitioners in health and social care or children and young

people's settings

Outcome 2 Be able to promote coaching and mentoring of

practitioners in health and social care or children

and young people's settings

Assessment Criteria

- 2.1 Promote the benefits of coaching and mentoring in the work setting
- 2.2 Support practitioners to identify learning needs where it would be appropriate to use coaching
- 2.3 Support practitioners to identify learning needs where it would be appropriate to use mentoring
- 2.4 Explain the different types of information, advice and guidance that can support learning in the work setting
- 2.5 Demonstrate a solution-focused approach to promoting coaching and mentoring in the work setting.

Unit 154 Facilitate coaching and mentoring of practitioners

in health and social care or children and young

people's settings

Outcome 3 Be able to identify the coaching and mentoring

needs of practitioners in health and social care or

children and young people's settings

Assessment Criteria

The learner can:

- 3.1 Use **different information sources** to determine the coaching and mentoring needs of practitioners in the work setting
- 3.2 Plan coaching and mentoring activities.

Additional Guidance

Different information sources may include:

- Strategic/business plans
- New legislation/regulation
- Supervision agreements/professional development plans
- Availability and expertise of coaches and mentors in the work setting
- Service users who have different needs

Unit 154 Facilitate coaching and mentoring of practitioners

in health and social care or children and young

people's settings

Outcome 4 Be able to implement coaching and mentoring

activities in health and social care or children and

young people's settings p

Assessment Criteria

- 4.1 Support the implementation of coaching and mentoring activities
- 4.2 Select the most appropriate person to act as coach or mentor
- 4.3 Explain the support needs of those who are working with peers as coaches or mentors
- 4.4 Provide coaching in a work setting according to the agreed plan
- 4.5 Provide mentoring in a work setting according to the agreed plan.

Unit 154 Facilitate coaching and mentoring of practitioners

in health and social care or children and young

people's settings

Outcome 5 Be able to review the outcomes of coaching and

mentoring in health and social care or children and

young people's settings

Assessment Criteria

- 5.1 Review how the use of coaching and mentoring in the work setting has supported business objectives
- 5.2 Evaluate the impact of coaching and mentoring on practice
- 5.3 Develop plans to support the future development of coaching and mentoring in the work setting.

Unit 155 Manage induction in health and social care or children and young people's settings

Level: 4 Credit value: 3

UAN number: T/602/2574

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills for managing induction in health and social care or children and young people's settings.

Learning outcomes

There are **five** learning outcomes to this unit. The learner will:

- Understand the purpose of induction for health and social care or children and young people's settings
- 2. Be able to manage the induction process in health, social care and children and young people's work settings
- 3. Be able to support the implementation of induction processes in health, social care and children and young people's work settings
- 4. Be able to evaluate the induction process in health and social care or children and young people's settings
- 5. Be able to implement improvements to the induction process in health and social care or children and young people's settings

Guided learning hours

It is recommended that **21** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to HSC 444 LMC A3.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcomes 2, 3, 4 and 5 must be assessed in the work setting.

Unit 155

Manage induction in health and social care or children and young people's settings

Outcome 1

Understand the purpose of induction for health a

Understand the purpose of induction for health and social care or children and young people's settings

Assessment Criteria

The learner can:

- 1.1 Explain why induction is important for **practitioners**, **individuals** and organisations
- 1.2 Identify information and support materials that are available to promote effective induction
- 1.3 Explain the link between induction processes, qualifications and progression routes in the sector
- Analyse the role of the induction process in supporting others to understand the values, principles and agreed ways of working within a work setting
- 1.5 Analyse the role of induction in safeguarding individuals and others within a work setting.

Additional Guidance

Practitioners could include:

- new recruits
- existing employees who have taken on additional responsibilities
- existing employees who have taken on a new role
- temporary or agency workers
- workers transferring from another setting
- students on placement
- volunteers

Individuals are those accessing care or services

Agreed ways of working will include policies and procedures where these exist.

children and young people's settings

Outcome 2 Be

Be able to manage the induction process in health, social care and children and young people's work settings

Assessment Criteria

The learner can:

- 2.1 Explain the **factors that influence** induction processes for practitioners
- 2.2 Develop an induction programme in agreement with others
- 2.3 Manage the induction process for practitioners.

Additional Guidance

Factors that influence could include:

- job descriptions
- levels of responsibility
- previous experience
- qualification status
- availability of others
- organisational culture
- organisational requirements
- individual needs

Others may include:

- Workers / Practitioners
- Carers
- Significant others
- Individuals who access services
- Line managers
- Other professionals

children and young people's settings

Outcome 3 Be able to support the implementation of induction

processes in health, social care and children and

young people's work settings

Assessment Criteria

- 3.1 Identify different methods that can be used to support the induction process for practitioners
- 3.2 Support others involved in the induction of practitioners
- 3.3 Obtain feedback from others on practitioners' achievement of identified induction requirements
- 3.4 Support practitioners to reflect on their learning and achievement of induction requirements
- 3.5 Provide feedback to practitioners on achievement of induction requirements
- 3.6 Support personal development planning for a practitioner on completion of induction.

children and young people's settings

Outcome 4 Be able to evaluate the induction process in health

and social care or children and young people's

settings

Assessment Criteria

- 4.1 Explain the importance of continuous organisational improvement in the provision of induction
- 4.2 Obtain feedback on the induction process from practitioners
- 4.3 Obtain feedback on the induction process from others in the work setting
- 4.4 Use feedback to identify areas for improvement within the induction process.

children and young people's settings

Outcome 5 Be able to implement improvements to the

induction process in health and social care or

children and young people's settings

Assessment Criteria

- 5.1 Work with others to identify improvements within the induction process
- 5.2 Work with others to implement changes required to address areas for improvement within the induction process.

Unit 156 Facilitate change in health and social care or children and young people's settings

Level: 5 Credit value: 6

UAN number: F/602/2612

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills to facilitate organisational change in health and social care or children and young people's settings.

Learning outcomes

There are **six** learning outcomes to this unit. The learner will:

- 1. Understand the principles of change management in health and social care or children and young people's settings
- 2. Be able to facilitate a shared understanding of the need for change in health and social care or children and young people's settings
- 3. Be able to develop an approved change management plan in health and social care or children and young people's settings
- 4. Be able to gain support for a proposed change in health and social care or children and young people's settings
- 5. Be able to implement approved change management plans in health and social care or children and young people's settings
- 6. Be able to evaluate the change management process in health and social care or children and young people's settings

Guided learning hours

It is recommended that 42 hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to LMC A2, MSC C5.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning outcomes 2, 3, 4, 5 and 6, must be assessed in the work setting.

children and young people's settings

Outcome 1 Understand the principles of change management in

health and social care or children and young

people's settings

Assessment Criteria

The learner can:

- 1.1 Analyse factors that drive change
- 1.2 Describe underpinning theories of change management
- 1.3 Describe approaches, tools and techniques that support the change process
- 1.4 Explain the importance of effective change management for service provision.

Additional Guidance

Factors may include:

- Internal
- External

children and young people's settings

Outcome 2 Be able to facilitate a shared understanding of the need for change in health and social care or children

and young people's settings

Assessment Criteria

The learner can:

- 2.1 Promote the benefits of change
- 2.2 Analyse challenges that may arise during the process of change
- 2.3 Enable others to express views about proposed change
- 2.4 Agree with others the changes that need to be made.

Additional Guidance

Challenges may include:

- anxiety
- stress
- resistance
- fear
- resources
- competence

Others may include:

- individuals
- practitioners
- families and friends of individuals
- advocates
- colleagues
- other professionals within and beyond the organisation
- others with an interest in the service

children and young people's settings

Outcome 3 Be able to develop an approved change

management plan in health and social care or

children and young people's settings

Assessment Criteria

The learner can:

- 3.1 Analyse the **impact** of a proposed change to the **service provision**
- 3.2 Produce a change management plan that takes account of the identified impact
- 3.3 Establish criteria against which the plan can be evaluated
- 3.4 Secure any approvals required for the **change management plan**.

Additional Guidance

Impact may include:

- risks
- costs
- benefits

Service provision may include:

- individuals
- team members
- practitioners
- stakeholders
- service delivery

Change management plan may include:

- a workforce development plan
- a resources plan
- a support plan for individuals and others affected by the change
- a communication plan
- contingency plans

children and young people's settings

Outcome 4 Be able to gain support for a proposed change in

health and social care or children and young

people's settings

Assessment Criteria

The learner can:

- 4.1 Ensure own actions serve as a positive role model when introducing change
- 4.2 Identify others who can promote the vision for change
- 4.3 Use strategies that address resistance to change
- 4.4 Implement a communication strategy to support others to understand a proposed change.

Additional Guidance

The **communication strategy** will reflect the needs and preferences of its audiences and may incorporate:

- using a range of styles and formats
- · adjusting the pace of information-giving
- repeating key messages over time
- clarifying and summarising key points
- updating information as necessary

children and young people's settings

Outcome 5 Be able to implement approved change

management plans in health and social care or

children and young people's settings

Assessment Criteria

The learner can:

- 5.1 Agree roles and responsibilities for implementing change management plan
- 5.2 Support others to carry out their agreed roles in a change management plan
- 5.3 Adapt a change management plan to address issues as they arise
- 5.4 Establish strategies for ensuring that the quality of service for individuals is maintained during a period of change.

Additional Guidance

Individuals are those accessing care or services

children and young people's settings

Outcome 6 Be able to evaluate the change management

process in health and social care or children and

young people's settings

Assessment Criteria

- 6.1 Agree systems to monitor the effectiveness of the change management plan
- 6.2 Work with others to review the change management plan against identified criteria
- 6.3 Evaluate outcomes of the change for individuals.

Unit 157 Manage an inter-professional team in a health and social care or children and young people's setting

Level: 6
Credit value: 7

UAN number: L/602/2743

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills to manage inter-professional team in health and social care or children and young people's settings.

Learning outcomes

There are **five** learning outcomes to this unit. The learner will:

- 1. Understand the principles of inter-professional working within health and social care or children and young people's settings
- 2. Be able to manage service objectives through the inter-professional team in health and social care or children and young people's setting
- 3. Be able to promote inter-professional team working in health and social care or children and young people's settings
- 4. Be able to manage processes for inter-professional work with individuals in health and social care or children and young people's setting
- 5. Be able to evaluate the effectiveness of inter-professional team work in health and social care or children and young people's setting

Guided learning hours

It is recommended that **48** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to LMC D₃, CCLD 423.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcomes 2, 3, 4 and 5 must be assessed in the work environment.

Unit 157 Manage an inter-professional team in a health and social care or children and young people's setting

Outcome 1 Understand the principles of inter-professional

working within health and social care or children and

young people's settings

Assessment Criteria

The learner can:

- 1.1 Analyse how inter-professional working promotes positive outcomes for individuals
- 1.2 Analyse the complexities of working in inter-professional teams
- 1.3 Explain how inter-professional teamwork is influenced by:
 - legislative frameworks
 - regulation
 - government initiatives
 - professional codes of practice or professional standards
 - service objectives.

Additional Guidance

Inter-professional: where team membership comprises different professions and occupational groups (with whom they normally work) and people working together as a team to make assessments and decisions.

An **individual** is someone accessing care or support.

Unit 157 Manage an inter-professional team in a health and

social care or children and young people's setting

Outcome 2 Be able to manage service objectives through the

inter-professional team in health and social care or

children and young people's setting

Assessment Criteria

- 2.1 Work with others to identify how team objectives contribute to service objectives
- 2.2 Establish plans to meet service objectives
- 2.3 Allocate roles and responsibilities to meet service objectives.

Unit 157 Manage an inter-professional team in a health and social care or children and young people's setting

Outcome 3 Be able to promote inter-professional team working

in health and social care or children and young

people's settings

Assessment Criteria

The learner can:

- 3.1 Establish governance arrangements within inter-professional working arrangements to include:
 - Accountability
 - Lines of communication
 - Professional supervision
 - Continuing professional development
- 3.2 Establish protocols within inter-professional working arrangements to include:
 - Confidentiality and information sharing
 - Record keeping
 - Resources
 - Concerns and complaints
- 3.3 Identify **supports** available to enhance inter-professional working
- 3.4 Support others to understand distinctive roles within the team
- 3.5 Facilitate communication within the inter-professional team
- 3.6 Work with the team to resolve **dilemmas** that may arise.

Additional Guidance

Supports may include training, team building, team meetings, professional supervisions, case discussions, dissemination of best practice.

Others may include:

- individuals
- team members
- external professionals
- carers

Dilemmas: Issues where there is a divided opinion or ethical concerns about a course of action.

Unit 157 Manage an inter-professional team in a health and

social care or children and young people's setting

Outcome 4 Be able to manage processes for inter-professional work with individuals in health and social care or

children and young people's setting

Assessment Criteria

- 4.1 Ensure that plans for individuals are based on a formal assessment
- 4.2 Work with the team to identify the lead practitioners for the implementation of individuals' plans
- 4.3 Agree roles and responsibilities of all those involved in implementing plans
- 4.4 Ensure that information pertinent to the implementation of plans is exchanged between those involved
- 4.5 Develop processes for the review of individuals' plans.

Unit 157 Manage an inter-professional team in a health and

social care or children and young people's setting

Outcome 5 Be able to evaluate the effectiveness of inter-

professional team work in health and social care or

children and young people's setting

Assessment Criteria

- 5.1 Work with others to monitor the effectiveness of the inter-professional team against service objectives
- 5.2 Work with others to identify:
 - areas of best practice
 - areas for improvement
- 5.3 Work with others to develop an action plan to improve inter-professional team work.

Unit 158 Manage finance within own area of responsibility in health and social care or children and young people's settings

Level: 4 Credit value: 4

UAN number: T/602/2753

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills required to manage finance in own area of responsibility in a health and social care or children and young people's setting.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand financial management in own work setting
- 2. Be able to plan budget requirement for own area of responsibility
- 3. Be able to manage a budget
- 4. Be able to evaluate financial expenditure within own area of responsibility

Guided learning hours

It is recommended that **31** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to LMC E8, CCLD 4424, MSC E1, MSC E2d.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning outcomes 2, 3 and 4 must be assessed in the work setting.

in health and social care or children and young

people's settings

Outcome 1 Understand financial management in own work

setting

Assessment Criteria

- 1.1 Explain the importance of effective financial management systems within own work setting
- 1.2 Outline sources of funding that are used to construct the budget for own work setting
- 1.3 Outline the roles, responsibilities and accountability of all those involved in financial management of the budget for own work setting.

in health and social care or children and young

people's settings

Outcome 2 Be able to plan budget requirement for own area of

responsibility

Assessment Criteria

The learner can:

- 2.1 Work with others to calculate the financial resources required to meet objectives within own area of responsibility
- 2.2 Communicate budget requirements within remit of role and responsibility to inform overall budget build
- 2.3 Analyse the impact of an insufficient budget on service delivery
- 2.4 Work with **others** to prioritise budget allocation in own area of responsibility.

Additional Guidance

Others may include:

- Individuals and those important to them
- Team members
- Trustees, owners or other senior decision-makers
- Regulators or commissioners

in health and social care or children and young

people's settings

Outcome 3 Be able to manage a budget

Assessment Criteria

The learner can:

- 3.1 Explain the financial management systems that are available to monitor budget for own area of responsibility
- 3.2 Agree roles and responsibilities of others in recording financial expenditure
- 3.3 Calculate planned expenditure over the financial period
- 3.4 Monitor actual spend against planned expenditure
- 3.5 Analyse variances between planned and actual expenditure
- 3.6 Implement corrective action to address any variances
- 3.7 Make revisions to the budget to take account of variances and **new developments**.

Additional Guidance

Financial period may include:

- Monthly
- Quarterly
- Half year
- Full year

New developments may include:

- Change to service provision
- External economic factors
- Government initiatives
- Human Resource requirements

in health and social care or children and young

people's settings

Outcome 4 Be able to evaluate financial expenditure within own

area of responsibility

Assessment Criteria

- 4.1 Review actual expenditure against planned expenditure within financial period
- 4.2 Report findings from budget reviews
- 4.3 Make recommendations for adjustments for budget planning and management.

Unit 159 Manage quality in health and social care or children and young people's settings

Level: 5 Credit value: 5

UAN number: R/602/2758

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills required to manage quality assurance systems in own work setting.

Learning outcomes

There are three learning outcomes to this unit. The learner will:

- 1. Understand the context of quality assurance in a health and social care or children and young people's setting
- 2. Be able to implement quality standards in a health and social care or children and young people's setting
- 3. Be able to lead the evaluation of quality processes in a health and social care or children and young people's setting

Guided learning hours

It is recommended that **36** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to LMC E₃, LMC A₅, CCLD 427, MSC F₁₃, HSC₄₃6.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcomes 2 and 3 must be assessed in a real work environment.

Unit 159 Manage quality in health and social care or

children and young people's settings

Outcome 1 Understand the context of quality assurance in a

health and social care or children and young

people's setting

Assessment Criteria

The learner can:

- 1.1 Analyse how legislative and regulatory frameworks inform quality standards that apply to the work setting
- 1.2 Analyse how quality standards influence positive outcomes for **individuals**
- 1.3 Evaluate a range of methods that can be used to measure the achievement of quality standards.

Additional Guidance

Individuals are those accessing care or support

Unit 159 Manage quality in health and social care or

children and young people's settings

Outcome 2 Be able to implement quality standards in a health

and social care or children and young people's

setting

Assessment Criteria

- 2.1 Work with team members and others to:
 - agree quality standards for the service
 - select indicators to measure agreed standards
 - identify controls to support the achievement of agreed standards
- 2.2Develop systems and processes to measure achievement of quality standards
- 2.3 Support team members to carry out their roles in implementing quality controls
- 2.4 Explain how quality assurance standards relate to performance management.

Unit 159 Manage quality in health and social care or

children and young people's settings

Outcome 3 Be able to lead the evaluation of quality processes in

a health and social care or children and young

people's setting

Assessment Criteria

The learner can:

- 3.1 Support team members to carry out their roles in monitoring quality indicators
- 3.2 Use selected indicators to evaluate the achievement of quality standards
- 3.3 Work with others to identify:
 - areas of best practice
 - areas for improvement
- 3.4 Work with **others** to develop an action plan to improve quality of service.

Additional Guidance

Others may include:

- Individuals
- Advocates
- Family members
- Others important to the individual's well-being

Level: 5 Credit value: 6

UAN number: J/602/3065

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills to be able to lead the provision for babies and young children.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the legal requirements governing the provision for babies and young children in UK home nation
- 2. Be able to lead provision for babies and young children
- 3. Be able to manage all aspects of physical care for babies and young children
- 4. Be able to identify how attachment needs of babies and young children inform provision

Guided learning hours

It is recommended that 32 hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD 403 Support programmes for the promotion of children's development

CCLD 405 Co-ordinate provision for babies and children under 3 years in partnership with their families.

Support of the unit by a sector or other appropriate body (if required)

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning Outcomes 2, 3 and 4 must be assessed in a real work environment

Outcome 1

Understand the legal requirements governing the provision for babies and young children in UK home nation

Assessment Criteria

- 1.1 Outline the current legal requirements governing the provision for babies and young children in UK home nation
- 1.2 Analyse the impact of current legal requirements on the range of provision for babies and young children.

Outcome 2 Be able to lead provision for babies and young children

Assessment Criteria

The learner can:

- 2.1 Facilitate the involvement of carers, babies and young children in the planning of provision according to their age, needs and abilities
- 2.2 Provide detailed, factual and accessible information to carers about the provision
- 2.3 Ensure that diversity is valued and respected and is reflected in the provision
- 2.4 Ensure that information that will be shared with **others** is clarified with carers
- 2.5 Provide balanced and flexible provision to meet babies and young children's individual developmental needs
- 2.6 Review the provision with carers and others in meeting the individual needs of babies and young children
- 2.7 Make recommendations for changes to the provision to meet the needs of babies, young children and carers.

Additional Guidance

Others may include:

- Other professionals
- Workers
- Colleagues

Outcome 3 Be able to manage all aspects of physical care for babies and young children

Assessment Criteria

- 3.1 Promote the use of policies and procedures that govern the practice and provision of all aspects of physical care of babies and young children
- 3.2 Monitor workers practice in the provision of all aspects of physical care for babies and young children
- 3.3 Provide constructive feedback to workers on the provision of physical care to babies and young children
- 3.4 Involve workers in the review of policies, procedures and practice in the light of current and emerging thinking.

Outcome 4

Be able to identify how attachment needs of babies and young children inform provision

Assessment Criteria

- 4.1 Explain the theoretical basis for meeting the attachment needs of babies and young children
- 4.2 Evaluate the ways in which provision meets the attachment needs of babies and young children
- 4.3 Use the evaluation of provision to inform future practice.

Level: 5
Credit value: 5

UAN number: K/602/3074

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills required to develop provision for family support.

Learning outcomes

There are four learning outcomes to this unit. The learner will:

- 1. Understand the key policies and legislative frameworks that govern the provision of family support in UK home nation
- 2. Be able to develop provision for family support
- 3. Be able to implement provision for family support
- 4. Be able to support others to establish positive relationships with families

Guided learning hours

It is recommended that **33** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD 422 Co-ordinate work with families

CCLD 412 Evaluate and co-ordinate the environment for children and families.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning Outcomes 2, 3 and 4 must be assessed in a real work environment

Outcome 1 Understand the key policies and legislative

frameworks that govern the provision of family

support in UK home nation

Assessment Criteria

- 1.1 Outline the current key policies and legislative frameworks that govern the provision for family support
- 1.2 Analyse the impact of key policies and legislative frameworks on the range of provision for family support.

Outcome 2 Be able to develop provision for family support

Assessment Criteria

- 2.1 Develop the aims and purpose of the provision to meet identified needs
- 2.2 Plan how the aims and purpose of the provision will be achieved
- 2.3 Provide detailed, factual and accessible information to others about the provision.

Outcome 3 Be able to implement provision for family support

Assessment Criteria

- 3.1 Work with families and others to identify the specific provision required to meet their needs
- 3.2 Support workers to identify a range of interventions, tools and resources available to meet the needs of families
- 3.3 Monitor workers practice in the provision of family support
- 3.4 Provide constructive feedback to workers on practice in provision of family support
- 3.5 Work with families and others to evaluate how their needs have been met by provision
- 3.6 Ensure that information that will be shared with others is clarified with families.

Outcome 4 Be able to support others to establish positive relationships with families

Assessment Criteria

- 4.1 Explain the principles of establishing positive relationships with families
- 4.2 Support workers to use a solution focussed approach to address difficulties in establishing relationships with families
- 4.3 Support workers to share best practice in relation to establishing positive relationships with families.

Unit 162 Lead support for disabled children and young people and their carers

Level: 6 Credit value: 8

UAN number: M/602/2380

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills that are required to support others to lead service provision that supports disabled children and young people and their carers.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand how legislation and policy influences provision for disabled children and young people and their carers
- 2. Understand the potential impact of disability on children and young people and their carers
- 3. Be able to lead child and young person centred provision
- 4. Be able to work in partnership with others to promote services for children and young people and their carers

Guided learning hours

It is recommended that **57** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD414 Co-ordinate and support provision for disabled children and those with special educational needs.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning Outcomes 2 and 3 must be assessed in the work setting.

people and their carers

Outcome 1 Understand how legislation and policy influences

provision for disabled children and young people

and their carers

Assessment Criteria

- 1.1 Evaluate how emergent thinking and research have influenced legislation and policy over time
- 1.2 Evaluate how the development of legislation and policies has influenced current provision.

people and their carers

Outcome 2 Understand the potential impact of disability on

children and young people and their carers

Assessment Criteria

- 2.1 Research the prevalence and cause of disabilities in children and young people
- 2.2 Explain how disabilities may impact on children and young people
- 2.3 Explain how disabilities experienced by children and young people may impact on carers
- 2.4 Explain how early intervention is linked to positive outcomes for disabled children and young people and their carers.

people and their carers

Outcome 3 Be able to lead child and young person centred

provision

Assessment Criteria

The learner can:

- 3.1 Explain the features of child and young people centred provision
- 3.2 Promote an ethos that focuses on the child or young person rather than the disability
- 3.3 Lead work with children and young people to develop accessible information about service provision
- 3.4 Lead child and young person centred assessments that focus on strengths and abilities to identify the support required
- 3.5 Work with **others** to plan provision that meets the identified needs of children and young people
- 3.6 Implement provision that meets the identified needs of children and young people
- 3.7 Evaluate with children and young people and their carers how well the service provision meets their needs.

Additional Guidance

Others may include:

- Workers / Practitioners
- Colleagues
- Carers
- Volunteers
- Students
- Other professionals
- Advocates

people and their carers

Outcome 4 Be able to work in partnership with others to

promote services for children and young people and

their carers

Assessment Criteria

- 4.1 Analyse how specialist agencies and other professionals impact on wider opportunities for children and young people and their carers
- 4.2 Share information with others to promote the wellbeing and positive outcomes for children, young people and their carers
- 4.3 Work in partnership with others to obtain additional support for children, young people and their carers.

Level: 6 Credit value: 8

UAN number: F/602/2383

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills that are required to support others to promote children's communication in an early years setting.

Learning outcomes

There are **five** learning outcomes to this unit. The learner will:

- 1. Understand the impact of research on the development of children's communication skills in early years settings
- 2. Be able to facilitate the assessment of children's communication, language and literacy in early years settings
- 3. Be able to manage an environment in early years settings that promotes children's communication, language and literacy development
- 4. Be able to lead others in engagement with children that promotes communication, language and literacy development
- 5. Be able to manage programmes to support children's communication, language and literacy development in early years settings

Guided learning hours

It is recommended that **54** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD 409 Evaluate, assess and support children's communication.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning Outcomes 2, 3, 4 and 5 must be assessed in the work setting.

Outcome 1 Understand the impact of research on the

development of children's communication skills in

early years settings

Assessment Criteria

- 1.1 Analyse how research has impacted on:
 - provision for children's communication, language and literacy development
 - workplace procedures and practices
 - own professional practice.

Outcome 2 Be able to facilitate the assessment of children's

communication, language and literacy in early years

settings

Assessment Criteria

The learner can:

- 2.1 Identify the relevant curriculum and assessment frameworks against which children's communication, language and literacy development will be measured
- 2.2 Facilitate the assessment of children's communication, language and literacy skills
- 2.3 Involve others in the development and implementation of assessment processes
- 2.4 Support others to recognise and celebrate children's achievement
- 2.5 Support **practitioners** to recognise and refer issues and areas of concern.

Additional Guidance

Relevant curriculum and assessment frameworks

Those which operate in the specific home country.

Look for

- What information and resources are required
- What planning and implementation arrangements are required

Others may include:

- Children or young people
- Workers / Practitioners
- Colleagues
- Carers
- Volunteers
- Students

Practitioners could include:

- Workers
- Colleagues

Outcome 3 Be able to manage an environment in early years

settings that promotes children's communication,

language and literacy development

Assessment Criteria

- 3.1 Evaluate the suitability of the environment and resources of early years settings to promote children's communication, language and literacy development
- 3.2 Make recommendations for improvements to the environment and resources of the early years setting to promote children's communication, language and literacy development
- 3.3 Support others to develop a stimulating learning environment to promote children's communication, language and literacy development.

communication in an early years setting

Outcome 4 Be able to lead others in engagement with children

that promotes communication, language and

literacy development

Assessment Criteria

- 4.1 Assess the quality of interactions with children
- 4.2 Support others to make improvements to practice.

Outcome 5 Be able to manage programmes to support

children's communication, language and literacy

development in early years settings

Assessment Criteria

The learner can:

- 5.1 Ensure the planning and development of programmes **maximises opportunities** for children's communication, language and literacy development
- 5.2 Support others to implement programmes that develop children's communication, language and literacy
- 5.3 Support others to evaluate the effectiveness of programmes that develop children's communication, language and literacy
- 5.4 Support practitioners to involve children and their carers in evaluating programmes that develop children's communication, language and literacy
- 5.5 Make recommendations for changes to programmes to develop children's communication, language and literacy.

Additional Guidance

Maximise opportunities

Consider

- Ages, Needs, Abilities
- Approaches, strategies and guidance in own home country
- Strategies to adapt practice to provide additional support as required
- How to incorporate activities to support knowledge and understanding of the world into areas of play, imagination and learning
- Use of the wider environment, natural landscapes, urban landscapes

Unit 164 Support others to promote children's mathematical development and problem solving skills in an early years setting

Level: 5 Credit value: 7

UAN number: A/602/2138

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills that are required to support others to promote children's mathematical development and problem solving skills in an early years setting.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the impact of research on the development of children's mathematical and problem solving skills in early years settings
- 2. Be able to facilitate the assessment process of children's mathematical and problem solving skills in early years settings
- 3. Be able to manage an environment in early years settings that promotes children's mathematical and problem solving skills
- 4. Be able to manage programmes to support children's mathematical and problem solving skills development in early years settings

Guided learning hours

It is recommended that **46** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD 411 Evaluate, assess and support children's mathematical learning, exploration and problem solving.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcomes 2, 3, 4 must be assessed in the work setting.

mathematical development and problem solving

skills in an early years setting

Outcome 1 Understand the impact of research on the

development of children's mathematical and problem solving skills in early years settings

Assessment Criteria

- 1.1 Analyse how research has impacted on:
 - Provision for children's mathematical and problem solving skills
 - workplace procedures and practices
 - own professional practice.

mathematical development and problem solving

skills in an early years setting

Outcome 2 Be able to facilitate the assessment process of

children's mathematical and problem solving skills

in early years settings

Assessment Criteria

The learner can:

- 2.1 Identify the **relevant curriculum and assessment frameworks** against which children's mathematical and problem solving skills development will be measured
- 2.2 Facilitate the assessment of children's mathematical and problem solving skills development
- 2.3 Involve others in the development and implementation of assessment processes
- 2.4 Support others to recognise and celebrate children's achievement
- 2.5 Support **practitioners** to recognise and refer appropriately issues and areas of concern.

Additional Guidance

Relevant curriculum and assessment frameworks

Those which operate in the specific home country.

Look for

- What information and resources are required
- What planning and implementation arrangements are required

Others may include:

- Children or young people
- Workers / Practitioners
- Colleagues
- Carers
- Volunteers
- Students

Practitioners could include:

- Workers
- Colleagues

mathematical development and problem solving

skills in an early years setting

Outcome 3 Be able to manage an environment in early years

settings that promotes children's mathematical and

problem solving skills

Assessment Criteria

- 3.1 Evaluate the suitability of the environment and resources of early years setting to promote children's mathematical and problem solving skills
- 3.2 Make recommendations for improvements to the environment and resources of the early years setting to promote children's mathematical and problem solving skills development
- 3.3 Support others to develop a stimulating learning environment to promote children's mathematical and problem solving skills.

mathematical development and problem solving

skills in an early years setting

Outcome 4 Be able to manage programmes to support

children's mathematical and problem solving skills

development in early years settings

Assessment Criteria

The learner can:

- 4.1 Ensure the planning and development of programmes **maximises opportunities** for children's mathematical and problem solving skills development
- 4.2 Support others to implement programmes that develop children's mathematical and problem solving skills
- 4.3 Support practitioners to involve children and their carers in evaluating programmes that develop children's mathematical and problem solving skills
- 4.4 Support others to evaluate the effectiveness of programmes that develop children's mathematical and problem solving skills
- 4.5 Make recommendations for changes to programmes to develop mathematical and problem solving skills.

Additional Guidance

Maximise opportunities

Consider

- Ages, Needs, Abilities
- Approaches, strategies and guidance in own home country
- Strategies to adapt practice to provide additional support as required
- How to incorporate activities to support knowledge and understanding of the world into areas of play, imagination and learning
- Use of the wider environment, natural landscapes, urban landscapes

Unit 165 Support others to promote children's knowledge and understanding of the world in an early years setting

Level: 5 Credit value: 7

UAN number: A/602/2141

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills that are required to support others to promote children's knowledge and understanding of the world in an early years setting.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the impact of research on the development of children's knowledge and understanding of the world in early year settings
- 2. Be able to facilitate the assessment process of children's knowledge and understanding of the world in early years settings
- 3. Be able to manage indoor and outdoor environments in early years settings that promotes children's knowledge and understanding of the world
- 4. Be able to manage programmes to support children's knowledge and understanding of the world in early years settings

Guided learning hours

It is recommended that **46** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to the

CCLD 403 Support programmes for the promotion of children's development

CCLD 407 Support and evaluate the curriculum for children's early learning

CCLD 408 Evaluate, assess and support the physical, intellectual, emotional and social development of children

CCLD 417 Establish and sustain relationships with providers of services to children and families

CCLD 419 Contribute to the enhancement of early education for children.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

Learning outcomes 2, 3, 4 must be assessed in the work setting.

Unit 165 Support others to promote children's knowledge and understanding of the world in an early years setting

Outcome 1 Understand the impact of research on the

development of children's knowledge and

understanding of the world in early year settings

Assessment Criteria

- 1.1 Analyse how research has impacted on:
 - provision for children's knowledge and understanding of the world
 - use of outdoor spaces within local environment
 - workplace procedures and practices
 - own professional practice.

Unit 165 Support others to promote children's knowledge

and understanding of the world in an early years

setting

Outcome 2 Be able to facilitate the assessment process of

children's knowledge and understanding of the

world in early years settings

Assessment Criteria

The learner can:

- 2.1 Identify the **relevant curriculum and assessment frameworks** against which children's development of knowledge and understanding of the world will be measured
- 2.2 Facilitate the assessment of children's knowledge and understanding of the world
- 2.3 Involve others in the development and implementation of assessment processes
- 2.4 Support others to recognise and celebrate children's achievement
- 2.5 Support **practitioners** to recognise and refer issues and areas of concern in relation to children's knowledge and understanding of the world.

Additional Guidance

Relevant curriculum and assessment frameworks

Those which operate in the specific home country.

Look for

- What information and resources are required
- · What planning and implementation arrangements are required

Others may include:

- Children or young people
- Workers / Practitioners
- Colleagues
- Carers
- Volunteers
- Students

Practitioners could include:

- Workers
- Colleagues

Unit 165 Support others to promote children's knowledge

and understanding of the world in an early years

setting

Outcome 3 Be able to manage indoor and outdoor

environments in early years settings that promotes

children's knowledge and understanding of the

world

Assessment Criteria

- 3.1 Evaluate the suitability and safety of the indoor environment and resources of early years setting to promote children's knowledge and understanding of the world
- 3.2 Evaluate the suitability and safety of the outdoor environment and resources of early years setting to promote children's knowledge and understanding of the world
- 3.3 Support others to develop a stimulating learning environment to promote children's knowledge and understanding of the world
- 3.4 Support others to utilise outdoor spaces, different local landscapes and the natural environment in promoting children's knowledge and understanding of the world
- 3.5 Make recommendations for improvements to the environment and resources of the early years setting to promote children's knowledge and understanding of the world.

Unit 165 Support others to promote children's knowledge

and understanding of the world in an early years

setting

Outcome 4 Be able to manage programmes to support

children's knowledge and understanding of the

world in early years settings

Assessment Criteria

The learner can:

- 4.1 Ensure the planning and development of programmes **maximises opportunities** for children's development of knowledge and understanding of the world
- 4.2 Support others to implement programmes that develop children's knowledge and understanding of the world
- 4.3 Support practitioners to involve children and their carers in evaluating programmes that develop children's knowledge and understanding of the world.
- 4.4 Support others to evaluate the effectiveness of programmes that develop children's knowledge and understanding of the world
- 4.5 Make recommendations for changes to programmes to develop children's knowledge and understanding of the world.

Additional Guidance

Maximise opportunities

Consider

- Ages, Needs, Abilities
- Approaches, strategies and guidance in own home country
- Strategies to adapt practice to provide additional support as required
- How to incorporate activities to support knowledge and understanding of the world into areas of play, imagination and learning
- Use of the wider environment, natural landscapes, urban landscapes

Unit 166 Support others to promote children's physical development in an early years setting

Level: 5 Credit value: 7

UAN number: L/602/2435

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills that are required to support others to promote children's physical development in an early years setting.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the impact of research on the physical development of children in early years settings
- 2. Be able to facilitate the assessment process of children's physical development in early years settings
- 3. Be able to manage indoor and outdoor environments that promote children's physical development in early years settings
- 4. Be able to manage programmes to support children's physical development in early years settings

Guided learning hours

It is recommended that **46** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD 403 Support programmes for the promotion of children's development

CCLD 407 Support and evaluate the curriculum for children's early learning

CCLD 408 Evaluate, assess and support the physical, intellectual, emotional and social development of children;

CCLD 419 Contribute to the enhancement of early education for children.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning Outcomes 2, 3 and 4 must be assessed in the work setting.

development in an early years setting

Outcome 1 Understand the impact of research on the physical

development of children in early years settings

Assessment Criteria

- 1.1 Analyse how research has impacted on:
 - provision for children's physical development
 - use of outdoor spaces within local environments
 - workplace procedures and practices
 - own professional practice.

development in an early years setting

Outcome 2 Be able to facilitate the assessment process of

children's physical development in early years

settings

Assessment Criteria

The learner can:

- 2.1 Identify the relevant curriculum and assessment frameworks against which children's physical development will be measured
- 2.2 Facilitate the assessment of children's physical development
- 2.3 Involve others in the development and implementation of assessment processes
- 2.4 Support others to recognise and celebrate children's achievement
- 2.5 Support **practitioners** to recognise and refer issues and areas of concern in relation to children's physical development.

Additional Guidance

Relevant curriculum and assessment frameworks

Those which operate in the specific home country.

Look for

- What information and resources are required
- What planning and implementation arrangements are required

Others may include:

- Children or young people
- Workers / Practitioners
- Colleagues
- Carers
- Volunteers
- Students

Practitioners could include:

- Workers
- Colleagues

development in an early years setting

Outcome 3 Be able to manage indoor and outdoor

environments that promote children's physical

development in early years settings

Assessment Criteria

- 3.1 Evaluate the suitability and safety of the indoor environment and resources of the early years setting to promote children's physical development
- 3.2 Evaluate the suitability and safety of the outdoor environment and resources of the early years setting to promote children's physical development
- 3.3 Make recommendations for improvements to the environment and resources of the early years setting to promote children's physical development
- 3.4 Support others to develop a stimulating learning environment to promote children's physical development
- 3.5 Support others to understand the importance of outdoor spaces and the natural environment in promoting physical development.

development in an early years setting

Outcome 4 Be able to manage programmes to support

children's physical development in early years

settings

Assessment Criteria

The learner can:

- 4.1 Ensure the planning and development of programmes **maximises opportunities** for children's physical development
- 4.2 Support others to implement programmes that support children's physical development
- 4.3 Support practitioners to involve children and their carers in evaluating programmes that support children's physical development
- 4.4 Support others to evaluate the effectiveness of programmes that support children's physical development
- 4.5 Make recommendations for changes to programmes to develop children's physical development.

Additional Guidance

Maximise opportunities

Consider

- Ages, Needs, Abilities
- Approaches, strategies and guidance in own home country
- Strategies to adapt practice to provide additional support as required
- How to incorporate activities to support knowledge and understanding of the world into areas of play, imagination and learning
- Use of the wider environment, natural landscapes, urban landscapes

Unit 167 Develop the environment for children and young people

Level: 4 Credit value: 4

UAN number: A/602/2415

Unit aim

The purpose of this unit is to assess the learners' knowledge, understanding and skills required to develop the environment for children and young people.

Learning outcomes

There are two learning outcomes to this unit. The learner will:

- 1. Understand the legislation and regulatory requirements underpinning the environment for children and young people within own work setting
- 2. Be able to manage an environment which supports the needs of children and young people

Guided learning hours

It is recommended that **28** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD 412 Evaluate and co-ordinate the environment for children and families.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Learning outcome 2 must be assessed in the work setting.

Unit 167 Develop the environment for children and young people

Outcome 1 Understand the legislation and regulatory

requirements underpinning the environment for children and young people within own work setting

Assessment Criteria

The learner can:

1.1 Explain the legislation and regulatory requirements underpinning the environment for children and young people within own work setting.

Unit 167 Develop the environment for children and young people

Outcome 2 Be able to manage an environment which supports

the needs of children and young people

Assessment Criteria

The learner can:

- 2.1 Explain the features of an effective environment for children and young people
- 2.2 Lead the process of planning the environment for children or young people
- 2.3 Facilitate participation of children or young people and carers in the planning of the environment
- 2.4 Support **others** to prepare the environment
- 2.5 Organise resources to meet regulatory and organisational requirements
- 2.6 Facilitate the development of an environment that promotes positive expectations of children or young people
- 2.7 Evaluate the features of own setting against current regulatory requirements and guidance for a safe, secure and inclusive environment.

Additional Guidance

Others may include: 2

- Children or young people
- Workers / Practitioners
- Colleagues
- Carers
- Volunteers
- Students

Unit 168 Undertake a research project within services for health and social care or children and young people

Level: 5 Credit value: 10

UAN number: J/602/3499

Unit aim

The purpose of this unit is to assess the learners' knowledge understanding in skills required to undertake a research project within services for health and social care or children or young people.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Be able to justify a topic for research within services for health and social care or children and young people
- 2. Understand how the components of research are used
- 3. Be able to conduct a research project within services for health and social care or children and young people
- 4. Be able to analyse research findings

Guided learning hours

It is recommended that **80** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to

CCLD 420 Undertake a research project.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

health and social care or children and young

people

Outcome 1 Be able to justify a topic for research within services

for health and social care or children and young

people

Assessment Criteria

The learner can:

- 1.1 Identify the area for the research project
- 1.2 Develop the aims and objectives of the research project
- 1.3 Explain ethical considerations that apply to the area of the research project
- 1.4 Complete a literature review of chosen area of research.

Additional Guidance

Aims and objectives

The reasons, understanding and methods for conducting the research project

Ethical considerations

Confidentiality, sensitivity of data, seeking agreements with participants.

health and social care or children and young

people

Outcome 2 Understand how the components of research are

used

Assessment Criteria

- 2.1 Critically compare different types of research
- 2.2 Evaluate a range of methods that can be used to collect data
- 2.3 Identify a range of tools that can be used to analyse data
- 2.4 Explain the importance of validity and reliability of data used within research.

health and social care or children and young

people

Outcome 3 Be able to conduct a research project within services

for health and social care or children and young

people

Assessment Criteria

- 3.1 Identify sources of support whilst conducting a research project
- 3.2 Formulate a detailed plan for a research project
- 3.3 Select research methods for the project
- 3.4 Develop research questions to be used within project
- 3.5 Conduct the research using identified research methods
- 3.6 Record and collate data.

health and social care or children and young

people

Outcome 4 Be able to analyse research findings

Assessment Criteria

- 4.1 Use data analysis methods to analyse the data
- 4.2 Draw conclusions from findings
- 4.3 Reflect how own research findings substantiate initial literature review
- 4.4 Make recommendations related to area of research
- 4.5 Identify potential uses for the research findings within practice.

Level: 5 Credit value: 4

UAN number: H/601/5250

Unit aim

This unit aims to support the learner to understand, plan, provide and review assistive technologies in order to best support the individual.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand the contribution that assistive technology can make to the lives of individuals
- 2. Be able to facilitate the use of assistive technology
- 3. Be able to develop others to facilitate the use of assistive technology
- 4. Be able to review the provision of assistive technology

Guided learning hours

It is recommended that **31** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to Sensory Services 4, 6, 7, 9, and 11.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Support the use of assistive technology **Unit 169**

Understand the contribution that assistive Outcome 1 technology can make to the lives of individuals

Assessment Criteria

The learner can:

- Investigate and report on the range and availability of assistive technology 1.1
- Research how the use of assistive technology can result in positive outcomes for individuals. 1.2

Additional Guidance

Assistive technology (AT) is defined as "any product or service designed to enable independence for disabled and older people" (Source: Kings Fund consultation, 2001). For example, this could include a range of human/animal/low or high tech devices to support the individual's daily living such as:

- human aids
- assistance dogs
- electrical/electronic devices
- low vision aids
- environmental aids

158

Outcome 2 Be able to facilitate the use of assistive technology

Assessment Criteria

- 2.1 Research assistive technology solutions that meet identified needs
- 2.2 Explain how a range of assistive technology solutions can be adapted according to need and context
- 2.3 Assess the risks associated with the range of assistive technology solutions
- 2.4 Describe a range of assessment and referral processes which are used to secure assistive technology
- 2.5 Support the individual to secure the provision of appropriate assistive technology
- 2.6 Support the individual to use assistive technology.

Outcome 3 Be able to develop others to facilitate the use of assistive technology

Assessment Criteria

The learner can:

- 3.1 Provide information to others about assistive technology
- 3.2 Provide guidance to others to facilitate the use of assistive technology.

Additional Guidance

Others could include:

- Other professionals
- Carers/family members
- Advocates
- Colleagues

Outcome 4 Be able to review the provision of assistive technology

Assessment Criteria

- 4.1 Review the assessment and referral processes used to secure assistive technology
- 4.2 Review the outcomes of assistive technology support to individuals against identified needs.

Level: 5 Credit value: 5

UAN number: K/601/5251

Unit aim

This unit provides the knowledge and skills needed to understand models of disability, develop others' understanding and review how they impact on individuals and organisations.

Learning outcomes

There are three learning outcomes to this unit. The learner will:

- 1. Understand the complexities of models of disability
- 2. Be able to review how models of disability underpin organisational practice
- 3. Develop others' awareness of models of disability

Guided learning hours

It is recommended that **32** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to Sensory Services 1,2,3,10,11.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Outcome 1 Understand the complexities of models of disability

Assessment Criteria

- 1.1 Explain different theoretical models of disability
- 1.2 Analyse how individuals experience different theoretical models of disability
- 1.3 Analyse how different theoretical models of disability shape organisational structures and outcomes.

Outcome 2 Be able to review how models of disability underpin organisational practice

Assessment Criteria

- 2.1 Analyse how agreed ways of working can promote particular models of disability
- 2.2 Make recommendations for agreed ways of working that actively promote empowerment and participation
- 2.3 Implement agreed actions in the context of own role.

Outcome 3 Develop others' awareness of models of disability

Assessment Criteria

The learner can:

- 3.1 Develop activities that increase others' understanding of
 - models of disability
 - how they are experienced by individuals
 - how they shape organisational structure and agreed ways of working
- 3.2 Implement planned activities
- 3.3 Review the outcomes of planned activities.

Additional Guidance

Others could include:

- Other professionals
- Carers/family members
- Advocates
- Colleagues

Level: 4
Credit value: 3

UAN number: A/504/2198

Unit aim

The purpose of this unit is to develop knowledge, understanding and skills in developing, maintaining and using records and reports.

Learning outcomes

There are three learning outcomes to this unit. The learner will:

- 1. Understand the legal and organisational requirements for recording information and providing reports
- 2. Be able to prepare professional records and reports that meet legal requirements and agreed ways of working
- 3. Be able to use records and reports to inform judgments and decisions

Guided learning hours

It is recommended that 23 hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to SCDHSC 0041 – Maintain effective communication systems and practice and SCDHSC 0434 – Lead practice for managing disseminating records and reports

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Outcome 1

Understand the legal and organisational requirements for recording information and providing reports

Assessment Criteria

The learner can:

- 1.1 Specify own responsibilities and those of **others** when recording information and producing reports
- 1.2 Explain the legal requirements and **agreed ways of working** for the security and confidentiality of information

Additional Guidance

Others may include:

- Team members and colleagues
- Other professionals

Agreed ways of working – policies and procedures where they exist

Outcome 2

Be able to prepare professional records and reports that meet legal requirements and agreed ways of working

Assessment Criteria

The learner can:

- 2.1 Support **individuals** to participate in the preparation of reports
- 2.2 Produce accurate and coherent records and reports that can be understood by those who have a right to see them
- 2.3 Maintain accurate, complete, retrievable and up to date records
- 2.4 Ensure that records and reports comply with legal and organisational requirements
- 2.5 Explain how to balance the tension between confidentiality and openness in records and reports
- 2.6 Use information communication technology (ICT) systems for the collection and storage of information
- 2.7 Use ICT that supports information exchange within and across disciplines and organisations.

Additional Guidance

An individual is someone requiring care or support

Outcome 3 Be able to use records and reports to inform

judgments and decisions

Assessment Criteria

- 3.1 Clarify the accuracy of records and reports with individuals and others
- 3.2 Respond to feedback from those who receive records and reports
- 3.3 Demonstrate the use of facts and evidence based opinions within records and reports
- 3.4 Evaluate how own records and reports provide evidence for the basis of judgments and decisions.

Unit 650 Understand professional management and leadership in health and social care or children and young people's settings

Level: 5 Credit value: 6

UAN number: F/504/2218

Unit aim

The purpose of this unit is to develop the learner's knowledge and understanding in management and leadership in health and social care or children and young people's settings.

Learning outcomes

There are **four** learning outcomes to this unit. The learner will:

- 1. Understand theories of management and leadership and their application to health and social care or children and young people's settings
- 2. Understand the relationship between professional management and leadership
- 3. Understand the skills of professional management and leadership in health and social care or children and young people's settings
- 4. Understand the impact of policy drivers on professional management and leadership in health and social care or children and young people's services

Guided learning hours

It is recommended that **50** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

• A portfolio of evidence.

leadership in health and social care or children and

young people's settings

Outcome 1 Understand theories of management and leadership

and their application to health and social care or

children and young people's settings

Assessment Criteria

The learner can:

- 1.1 Research theories of management and leadership
- 1.2 Analyse how theoretical models of management and leadership can be applied to a range of situations in a work setting
- 1.3 Analyse how the **values and cultural context** of an **organisation** influence the application of management and leadership models

Additional guidance

Range of situations includes areas such as:

- managing performance of team members
- disciplinary of a team member
- forming new teams
- motivating teams
- partnership working
- managing or leading an established team
- managing or leading through change and transitions

Work setting includes

- community teams
- residential settings
- day services
- multi-disciplinary teams
- specialist teams

Values and cultural context: refers to the agreed ways of working, policies, procedures and approaches adopted by both the organisation and the individual team. These will be influenced by national and local requirements.

Organisation may be

- statutory
- private
- third sector

leadership in health and social care or children and

young people's settings

Outcome 2 Understand the relationship between professional

management and leadership

Assessment Criteria

The learner can:

- 2.1 Evaluate the interdependencies between leadership and management
- 2.2 Analyse the conflicts between the application of management and leadership models
- 2.3 Describe how conflicts between management and leadership models can be addressed

Additional guidance

Interdependencies refers to the similarities and differences between the concept of leadership and that of management and how they are interlinked.

Management and leadership models refers to the difference between models of management and models of leadership

leadership in health and social care or children and

young people's settings

Outcome 3 Understand the skills of professional management

and leadership in health and social care or children

and young people's settings

Assessment Criteria

The learner can:

- 3.1 Analyse the skills required to be an
 - effective manager
 - · effective leader
- 3.2 Explain why managers in health and social care or children and young people's settings need both management and leadership skills
- 3.3 Analyse how leadership skills can influence the **values** of an organisation
- 3.4 Explain why leadership styles may need to be adapted to manage different situations.

Additional guidance

Values refers to the way in which an organisation chooses to perform its role and function

Different situations include aspects such as:

- tension within the team
- tension between the team and others
- practice issues of individual team members
- managing or leading through change
- managing or leading an established and functioning team
- managing or leading when the team is under stress.

leadership in health and social care or children and

young people's settings

Outcome 4 Understand the impact of policy drivers on

professional management and leadership in health

and social care or children and young people's

services

Assessment Criteria

The learner can:

- 4.1 Identify factors that influence policy drivers
- 4.2 Analyse **emerging themes and trends** that impact on management and leadership of health and social care and children or young people's services.

Additional guidance

Policy drivers refers to the national and local priorities which affect the strategic direction of health, adult social care and children's social care

Emerging themes and trends refers to the latest ideas or theories relating to effective practice in health, adult social care and children's social care.

Level: 5 Credit value: 5

UAN number: J/504/2219

Unit aim

The purpose of this unit is to develop the learner's knowledge, understanding and skills to appraise staff performance.

Learning outcomes

There are **five** learning outcomes to this unit. The learner will:

- 1. Understand policies, theories and models which underpin appraisal of performance
- 2. Be able to support others to understand the purpose of appraisal
- 3. Be able to facilitate preparation for appraisals
- 4. Be able to support appraisee to participate in appraisal meetings
- 5. Be able to evaluate own practice during the appraisal process

Guided learning hours

It is recommended that **32** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Details of the relationship between the unit and relevant national standards

This unit is linked to SCD HSC0043 – Take responsibility for the continuing professional development of yourself and others and LMC A_1 – Manage and develop yourself and your workforce within care services.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Outcome 1 Understand policies, theories and models which underpin appraisal of performance

Assessment Criteria

The learner can:

- 1.1 Explain policies and agreed ways of working for appraisals in the work setting
- 1.2 Research models of appraisal to explore their applicability in the work setting
- 1.3 Evaluate how appraisals are used to inform
 - achievement of objectives
 - overall performance
 - future objectives.
- 1.4 Explain how appraisals are used to develop practice
- 1.5 Differentiate between appraisals and disciplinary processes
- 1.6 Use research on the theories of power to explore the relationship between appraiser and appraisee

Additional Guidance

Policies and agreed ways of working

This will include organisational and national policies. These may be attached to standards or frameworks

Outcome 2 Be able to support others to understand the purpose of appraisal

Assessment Criteria

The learner can:

- 2.1 Support others to develop an understanding of the purpose of appraisals to include
 - mutual responsibilities
 - the achievement of objectives
 - refection on overall performance
 - professional development
 - how outcomes of the appraisal will be used
 - future objectives

Additional Guidance

Others will include those staff for whom you have responsibility

Mutual responsibilities – the underpinning principle of appraisal is that both parties engage in a conversation rather than it being a "top-down" process. Therefore there is an element of joint responsibility and both parties should familiarise themselves with the competencies against which the appraisal is measuring performance and identify evidence of compliance or non-compliance. There should be no surprises in the appraisal as non-compliance issues should already have been raised and discussed

Outcome 3 Be able to facilitate preparation for appraisals

Assessment Criteria

The learner can:

- 3.1 Confirm with appraisee the objectives against which performance will be appraised
- 3.2 Identify with the appraisee the actions they need to take to prepare for their appraisal
- 3.3 Evaluate evidence gathered from a range of sources towards achievement of objectives
- 3.4 Prepare paperwork for appraisal in line with work setting requirements.

Additional Guidance

Range of sources may include:

- Feedback from individuals, carers and families
- Feedback from other colleagues and/or other professionals
- Own observations
- Work products

Outcome 4 Be able to support appraisee to participate in appraisal meetings

Assessment Criteria

- 4.1 Explain how power can be managed within the appraisal process to facilitate the participation of the appraisee
- 4.2 Demonstrate how to prepare the environment for the appraisal meeting
- 4.3 Support the appraisee to engage in an evaluation of their performance over the past year to include
 - areas of practice which have met or exceeded standards
 - areas for development
- 4.4 Provide feedback to appraisee on their performance over the past year to include
 - areas of practice which have met or exceeded standards
 - areas for development
- 4.5 Identify with appraisee work objectives for forthcoming year
- 4.6 Identify with appraisee professional development plan for forthcoming year
- 4.7 Record the appraisal in line with work setting requirements.

Outcome 5 Be able to evaluate own practice during the

appraisal process

Assessment Criteria

- 5.1 Evaluate with appraisee their experience of how the appraisal was conducted
- 5.2 Reflect on own practice in managing the appraisal process

Unit 668 Provide information about health and social care or children and young people's services

Level: 3 Credit value: 3

UAN number: Y/504/2239

Unit aim

The purpose of this unit is to assess the learner's knowledge, understanding and skills in providing information about health and social care and children and young people's services.

Learning outcomes

There are **three** learning outcomes to this unit. The learner will:

- 1. Be able to develop a plan to provide information about own organisation and its services
- 2. Be able to provide information about own organisation and its services
- 3. Be able to evaluate information provided to stakeholders

Guided learning hours

It is recommended that **20** hours should be allocated for this unit, although patterns of delivery are likely to vary.

Support of the unit by a sector or other appropriate body

This unit is endorsed by Skills for Care and Development.

Assessment

This unit will be assessed by:

A portfolio of evidence.

Unit 668 Provide information about health and social care

or children and young people's services

Outcome 1 Be able to develop a plan to provide information

about own organisation and its services

Assessment Criteria

The learner can:

- 1.1 Work with **others** to establish the information to be provided to include
 - purpose
 - target audience
 - accessibility
 - dissemination
- 1.2 Work with others to identify the resources required to provide information
- 1.3 Produce a plan to provide information about own organisation and services

Additional Guidance

Others may include:

- staff
- carers
- families
- friends
- local community
- other professional
- public bodies

Unit 668 Provide information about health and social care

or children and young people's services

Outcome 2 Be able to provide information about own

organisation and its services

Assessment Criteria

The learner can:

- 2.1 Provide information about own organisation and its services for different audiences
- 2.2. Provide information about own organisation and its services in accessible formats
- 2.3. Provide opportunities for stakeholders to seek clarification about the information

Additional Guidance

Accessible format may include:

- Language preference
- Braille / moon
- Technological aids
- Range of multi media
- Sign language
- Story boards
- Large print
- Pictures
- Objects of reference

Unit 668 Provide information about health and social care

or children and young people's services

Outcome 3 Be able to evaluate information provided to

stakeholders

Assessment Criteria

- 3.1 Clarify with stakeholders whether information
 - has been received
 - has been understood
 - meets their information needs
- 3.2. Support stakeholders to identify improvements that can be made to information
- 3.3. Use feedback to make recommendations for changes to information.

Appendix 1 Sources of general information

The following documents contain essential information for centres delivering City & Guilds qualifications. They should be referred to in conjunction with this handbook. To download the documents and to find other useful documents, go to the **Centres and Training Providers homepage** on **www.cityandguilds.com**.

Providing City & Guilds qualifications – a guide to centre and qualification approval contains detailed information about the processes which must be followed and requirements which must be met for a centre to achieve 'approved centre' status, or to offer a particular qualification. Specifically, the document includes sections on:

- The centre and qualification approval process and forms
- Assessment, verification and examination roles at the centre
- Registration and certification of learners
- Non-compliance
- Complaints and appeals
- Equal opportunities
- Data protection
- Frequently asked questions.

Ensuring quality contains updates and good practice exemplars for City & Guilds assessment and policy issues. Specifically, the document contains information on:

- Management systems
- Maintaining records
- Assessment
- Internal verification and quality assurance
- External verification.

Access to Assessment & Qualifications provides full details of the arrangements that may be made to facilitate access to assessments and qualifications for learners who are eligible for adjustments in assessment.

The **centre homepage** section of the City & Guilds website also contains useful information such on such things as:

Walled Garden

Find out how to register and certificate learners on line

Events

Contains dates and information on the latest Centre events

• Online assessment

Contains information on how to register for GOLA assessments.

City & Guilds

Believe you can



www.city and guilds.com

Useful contacts

UK learners General qualification information	T: +44 (0)844 543 0033 E: learnersupport@cityandguilds.com
International learners	T: +44 (0)844 543 0033
General qualification information	F: +44 (0)20 7294 2413
	E: intcg@cityandguilds.com
Centres	T: +44 (0)844 543 0000
Exam entries, Registrations/enrolment,	F: +44 (0)20 7294 2413
Certificates, Invoices, Missing or late exam materials, Nominal roll reports, Results	E: centresupport@cityandguilds.com
Single subject qualifications	T: +44 (0)844 543 0000
Exam entries, Results, Certification, Missing or	F: +44 (0)20 7294 2413
late exam materials, Incorrect exam papers,	F: +44 (0)20 7294 2404 (BB forms)
Forms request (BB, results entry), Exam date and time change	E: singlesubjects@cityandguilds.com
International awards	T: +44 (0)844 543 0000
Results, Entries, Enrolments, Invoices, Missing	F: +44 (0)20 7294 2413
or late exam materials, Nominal roll reports	E: intops@cityandguilds.com
Walled Garden	T: +44 (0)844 543 0000
Re-issue of password or username, Technical	F: +44 (0)20 7294 2413
problems, Entries, Results, GOLA, Navigation, User/menu option, Problems	E: walledgarden@cityandguilds.com
Employer	T: +44 (0)121 503 8993
Employer solutions, Mapping, Accreditation, Development Skills, Consultancy	E: business_unit@cityandguilds.com
Publications	T: +44 (0)844 543 0000
Logbooks, Centre documents, Forms, Free literature	F: +44 (0)20 7294 2413

If you have a complaint, or any suggestions for improvement about any of the services that City & Guilds provides, email: **feedbackandcomplaints@cityandguilds.com**

Published by City & Guilds 1 Giltspur Street London EC1A 9DD T +44 (0)844 543 0000 F +44 (0)20 7294 2413 www.cityandguilds.com

City & Guilds is a registered charity established to promote education and training