

Unit 301 Handout 4

Unit 301: Developing opportunities for progression in the culinary industry

Handout 4: Leadership behaviours

Within the professional kitchen environment, chefs look to supervisors for guidance and motivation. Supervisors need to understand the types of behaviour they must demonstrate, including:

- Influencing others to meet team goals achieved by developing positive working relationships. These include relationships with staff, suppliers, management, etc.
- Communicating effectively any leader must be able to communicate effectively or their team will not know the direction the supervisor wishes them to take. Communication must also be effective in building a team and positive working relationships.
- **Building trust** trust within the team is gained by supervisors listening to staff, being approachable, providing confidential support and earning respect
- Setting a good example as with many things in life there is a tendency for humans to follow one another. Within the professional kitchen it is essential that a good example is set by the supervisor; if the supervisor has bad habits, it is likely the staff will follow these
- **Proactive/supportive leadership** leaders who are proactive (observe, plan and act before a situation gets out of hand) will be seen by the staff as forward-thinking. This type of behavior, along with being supportive to their own staff and management, will be seen as very professional.
- Within the professional kitchen, the output is delivering a first-class product to the customer. Supervisors must ensure they are customer-focused to meet needs and expectations.